

# Annual Benchmark Report

Promoting financial inclusion through data and insight

Ghana FY 2016

**By Pascal Diouf** 

www.themix.org

### Acknowledgement

MIX is privileged to showcase the results of Fiscal Year 2015 and FY 2016 of Ghana in the form of the "Annual Benchmark Report FY 2016". This report presents the financial and operating data of 11 Financial Service Providers (FSPs) that have reported to MIX Market during FY 2016.

MIX is grateful to all the FSPs that have provided comprehensive data in a timely manner. MIX would not be able to contribute to building transparency in the microfinance sector without their continued support and effort.



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MIX has taken due care and caution in preparing this report, it has obtained the information from the institutions. Thus MIX relies on the information submitted and does not guarantee the accuracy, adequacy or completeness of any information and is not responsible for any errors in transmission.

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### Introduction

**The Annual Benchmark Report** is one of the primary benchmarking products created by MIX that offers a unique opportunity to analyze **the performance of individual financial service providers (FSPs) and peer groups, and to conduct country comparisons**. As part of our continued efforts to collect and publish high quality data that strengthens the microfinance sector, builds transparency and further enhances financial inclusion in Ghana, we at MIX have created the "Annual Benchmark Report" for FY 2016.

This report includes **key financial and operational indicators** that provide a country overview, indicator level performance and institutional details. The indicators include a range of performance variables pertaining to outreach, institutional characteristics, financing structure, financial performance, revenue, expenses, efficiency, productivity, risk and liquidity. **The numbers are presented at the aggregate level, peer-group level and individual FSPs level**. The report also compares the FY 2016 performance against the previous fiscal year and provides the growth or decline rate for each of the indicators.

The publication of global industry benchmarks and customized benchmarking services create comparative performance results that the industry and its retail institutions can contextualize FSP performance within relevant peer groups. These benchmarks allow institutions to view relative trends and drivers in their own performance from a comparative perspective.

The benchmarks support the transparency necessary for improved institutional performance and greater access to capital markets for growth. The first section of each of the following pages captures the **overall performance of the FSPs in the country**. Each following section then explores the relative diversified peer comparison by the **legal types in the country and scale of the FSP**.

### About MIX

MIX envisions a world where appropriate and accessible financial services are available to everyone, everywhere. We deliver strategically important data, insights, and market intelligence to key decision makers in the financial inclusion industry. Our online platforms – MIX Market and FINclusion Lab – enable coordinated investment, effective policy, and positive social outcomes for the financially underserved. Incorporated in 2002, MIX is a nonprofit based in Washington, D.C., with regional offices in Africa, Asia, Europe, and Latin America.

MIX Market provides access to the data, analysis, and tools that deliver key insights into the financial inclusion sector. Whether you are a financial service provider, investor, or policymaker, the MIX Market platform can help you assess financial, operational, and social performance.

We provide data, analysis, and market insight that enables coordination and transparency. The last 5 years we had over

750,000 annual website visits Our MIX Market platform provides instant access to financial and social performance information

covering approximately

FSPs around the world

Our FINclusion Lab platform provides insights into financial access

across more than

22 countries.

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### Data and Methodology

1. The data and analysis in this report are based on self-reported operational and financial numbers for FY 2015 and FY 2016, for a total of 11 FSPs that submit data to MIX.

2. The financial numbers also are verified by the audited financial statements of the FSPs for FY 2015 and FY 2016 and are reclassified based on IFRS Standards.

3. The benchmark values have been presented across all the indicators and peer groups based on the average value in each category.

4. Balanced data: The growth value or the change in the indicator over the year is calculated based on balanced data, meaning for the FSPs that have reported consistently to MIX for 2015 and 2016 their values have been aggregated to present the percentage change.

5. Peer grouping information in based on the legal classifications that are relevant to the context of Ghana microfinance sector, that are Bank, Rural bank, NBFI, NGO

6. Peer grouping classification is also based on the scale of the FSPs i.e. **small** [GLP size less than USD 5 m], **medium** [GLP size between USD 5m to 15m] and **large** [GLP size greater than USD 15m].

7. MIX follows global industry standard definitions and formulas that are used for all analyses in the report. (Refer the glossary for the details of all the definitions and ratios used in the publication)

8. 25th and 75th Percentile: The smallest observation that is greater than or equal to the specified percentage of observations. In this report the 25th and 75th percentiles are displayed, to signify the upper and lower bounds of the middle 50% of FSPs' values for each indicator.

9. Average and Weighted Average Value (WAV) - **Average value** is presented as a line in the "benchmark graphs by peers". **Simple average** is presented when an indicator is an absolute number whereas **weighted average** is presented when the indicator is a ratio.

### **Key Findings**

### **Economic Overview**

During FY2016, Ghana's GDP grew by 3.5%, a rate slightly slower than the previous year. A decrease in the price of raw materials and in oil production had a negative impact on the economy. However, the GDP growth rate is expected to reach 6.3% at end of 2017. The exploitation of a new oil field, greater control on the national budget balance and improved monetary politics should are expected to help bolster the economy. The Bank of Ghana (BOG), with 564 Microfinance Institutions (MFIs) registered, holds assets of GHC 1272 million, (excluding 64 NBFIs and 141 RCBs). Additionally, BOG introduced new regulations for licensing MFIs this year in order to reduce the risk that was observed in 2013 and help strengthen the microfinance sector.

### **Financing structure**

The Capital-to-Asset ratio decrease from 11.87% in FY2015 to 10.9% in FY2016. This decrease was observed in the NBFI portfolio that reported a Capital-to-Asset ratio of 14.99% followed by Banks that reported 10.53% for FY2016. NGOs reported an increase in Capital-to-Asset ratio from 9.96% in FY2015 to 11.92% in FY2016. An analysis by scale shows that small-scale FSPs reported an increase in the ratio from 30.10% in FY2015 to 42.37% in FY2016. This trend confirms the impact of the new rules imposed by BOG regarding the minimum capital requirement for the licensed MFIs. The Debt-to-Equity ratio increased from 5.25%. This upward trend was led by large- and medium-scale FSPs with a ratio of 8.22 and 7.37, respectively. This is due to the fact that large- and medium-scale FSPs have greater access to financing than small-scale FSPs. The Deposit-to-Loan ratio increased by 32.58% and the Deposit-to-Assets ratio increased by 7.49%. These ratios show that the sector is primarily funded by deposits.

### **Financial performance**

The Return on Assets (ROA) improved from negative 0.32% in FY2015 to positive 1.14% in FY2016 and the Return on Equity (ROE) also showed an improvement from negative 2.15% FY2015 to 7.68% in FY2016. The large-scale FSPs reported a significant decrease in the ROA, from 3.5% in FY2015 to 0.9% in FY2016. Similarly, the ROE also decreased from 28.6% in FY2015 to 6.8% in FY2016. The Operating Self-Sufficiency (OSS) increased from 100.89% to 105.62% with a noticeable jump for small-scale FSPs from 134.20% in FY2015 to 141.8% in FY2016.

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### **Institutional Characteristics**

Eleven financial service providers (FSPs) reported to MIX for FY2016. There was a slight increase in the Number of Offices in absolute value from 208 in FY2015 to 216 in FY2016. This expansion is observed in Non-bank Financial Institutions (NBFIs) portfolio, where Advance Ghana reported 8.33% growth. Banks and Rural Banks remained at similar levels as in FY2015. It's important to note that in FY2016, BOG ceased granting licenses to MFIs to improve supervision. Comparing institutions by scale shows that the large-scale FSPs continued to expand their offices while it was more challenging for the medium-scale FSPs. The Number of Personnel decreased from 3699 in FY2015 to 3574 in FY2016. The Number of Loan Officers also decreased by 13.95%. However, based on the non-financial data, the use of mobile money significantly expanded during the year (ATM; POS).

### Outreach

The Number of Borrowers increased by 1.85% in FY2016, growing from 281.37 thousand in FY2015 to 289.47 thousand in FY2016. A comparison by legal status shows that NGOs and Rural Banks are continuing to increase the Number of Borrowers and have reached 159.88 thousand and 20.10 thousand in FY2016, respectively. The Gross Loan Portfolio (GLP) also decreased from 502.68 million to 420.81 million, a decline of 16.29%. Only small-scale FSPs continued to expand the GLP. The Average Loan Balance decreased by 14.71%, a result of the increase in borrowers and a decline in the loan portfolio. The Number of Depositors increased by 9.64% and the Number of Deposit Accounts also increased by 7.62%. Deposits grew at a slower pace by 2.74% resulting in a decline in the Average Deposit Balance (ADB) per depositor (6.30%) and ADB per account (4.54%).

### **Risk and liquidity**

The Portfolio-at-risk > 30 days (PAR>30) increased from 0.6% in FY2015 to 6.9% in FY2016. The rise in the PAR>30 was led by Banks and followed by NBFIs with 44.91% and 7.15%, respectively. NGOs and Rural Banks reached PAR>30 of 4.89% and 2.87%, respectively. A comparison by scale indicates that the large-scale FSPs led the rise in risk levels (39.6%) while medium- and small-scale FSPs increased the PAR levels to around 5%. A similar trend was also observed in PAR>90 that increased from 0.44% in FY2015 to 4.63% in FY2016.

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Benchmark Indicato	r Reference	
	FY 2015	FY 2016
Number of FSPs	10	11
ADB per depositor (USD) (WAV)	405.77	377.93
ALB per borrower (USD) (WAV)	1,786.54	1,476.12
Administrative expense/assets (WAV)	6.84%	15.53%
Assets (USD) m	1,207.50	1,115.87
Average deposit account balance (USD) (WAV)	353.09	330.24
Borrowers per loan officer (WAV)	419.46	368.58
Borrowers per staff member (WAV)	76.07	80.99
Capital/assets (WAV)	11.95%	10.99%
Cost per borrower (USD) (WAV)	376.18	132.83
Debt to equity (WAV)	7.36	8.10
Deposit accounts per staff member (WAV)	551.30	644.57
Depositors per staff member (WAV)	479.72	563.22
Deposits (USD) m	727.38	760.76
Deposits to loans (WAV)	143.24%	178.05%
Deposits to total assets (WAV)	59.87%	66.51%
Equity (USD) m	144.33	122.62
Financial expense/assets (WAV)	7.02%	10.08%
Financial revenue / assets (WAV)	24.35%	44.12%
Gross Loan Portfolio (USD) m	507.81	427.29
Loan officers	645	757
Number of active borrowers '000	281.37	289.47
Number of deposit accounts '000	2,039.26	2,303.67
Number of depositors '000	1,774.50	2,012.96
Offices	208	216
Operating expense/assets (WAV)	10.39%	30.21%
Operational self sufficiency (WAV)	124.23%	104.54%
Personnel	3,699	3,574
Personnel allocation ratio (WAV)	17.44%	21.18%
Personnel expense/assets (WAV)	3.55%	14.68%
Portfolio at risk > 30 days (WAV)	21.31%	37.74%
Portfolio at risk > 90 days (WAV)	4.49%	10.10%
Profit margin (WAV)	19.51%	4.34%
Provision for loan impairment/assets (WAV)	2.15%	1.50%
Return on assets (WAV)	3.55%	1.29%
Return on equity (WAV)	27.77%	8.62%
Risk coverage (WAV)	39.31%	23.40%
Total expense / assets (WAV)	19.58%	41.80%
Yield on gross loan portfolio (WAV)	29.80%	56.85%

### Notes: (i) m = Millions (ii) WAV = Weighted average value

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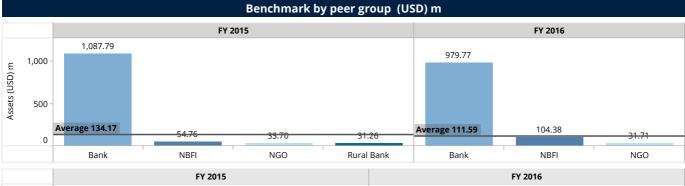
# Institutional Characteristic

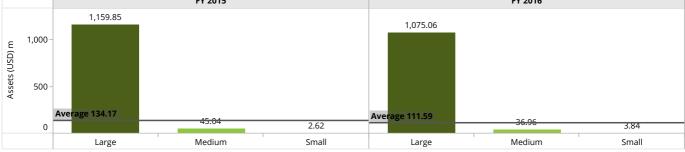


### Assets

		Percentage (	hange [Baland	Percentiles a	Percentiles and Median		
		1,176.24				FY 2015	FY 2016
Total Assets (USD) m	. Balanced	10 -	1,069.48	2.0% %0.2 Bajanced 2.0% 's	Percentile (25) of Assets (USD) m	2.15	1.20
1,115.87	Assets (USD) m -	10 -		Change in Assets	Median Assets (USD) m	13.78	17.27
reported as of FY 2016	As	0 FY 2015	<b>-9.08%</b> FY 2016	8.0% 5 %	Percentile (75) of Assets (USD) m	31.40	27.28

Be	enchmark	by legal sta	tus		Benchmark by scale						
	FY 2015 FY 2016			FY 2015		FY 2016					
Legal Status	FSP count	Assets (USD) m	FSP count	Assets (USD) m	Scale	FSP count	Assets (USD) m	FSP count	Assets (USD) m		
Bank	1	1,087.79	1	979.77	Large	3	1,159.85	4	1,075.06		
NBFI	4	54.76	5	104.38	Medium	4	45.04	3	36.96		
NGO	3	33.70	4	31.71							
Rural Bank	2	31.26	1		Small	3	2.62	4	3.84		
Total	10	1,207.50	11	1,115.87	Total	10	1,207.50	11	1,115.87		

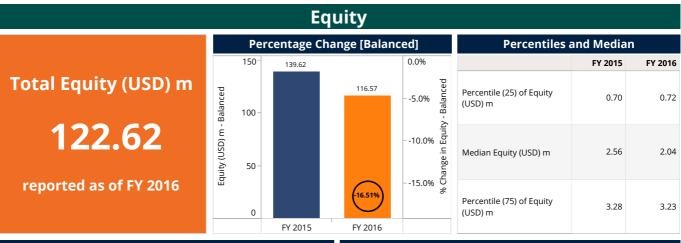




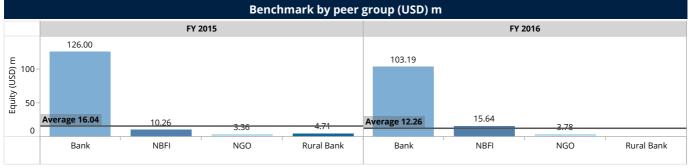
Institutions by Indicator (USD) m and Year on Year Change (%)

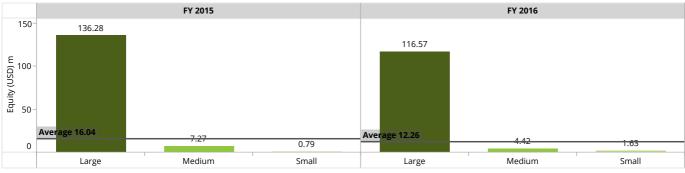
	Fidelity Ba Lt	nk Ghana d.	OISI	L	Sinapi Aba and L			an Savings Loans	ID G	hana		ofinance iited	Sun S Foundati	shade on - FNGC
40.0% - 2008 - 2008 - 2008 -				11.52%						10.66%		54.76%		11.25%
s 0.0%		-9.93%				-9.65%		-5.96%						
= 1,000 - Assets (12D) 500 - 0	1,087.79	979.77	40.66	45.34	31.40	28.37	13.78	12.96	2.15	2.38	0.32	0.50	0.15	0.16
	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 2016

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	Benchm	ark by legal	status			Benchmark by scale					
	FY 2	FY 2015 FY 2016			FY 2	2015	FY 2016				
Legal Status	FSP count	Equity (USD) m	FSP count	Equity (USD) m	Scale	FSP count	Equity (USD) m	FSP count	Equity (USD) m		
Bank	1	126.00	1	103.19	Large	3	136.28	4	116.57		
NBFI	4	10.26	5	15.64	Medium	4	7.27	3	4.42		
NGO	3	3.36	4	3.78							
Rural Bank	2	4.71	1		Small	3	0.79	4	1.63		
Total	10	144.33	11	122.62	Total	10	144.33	11	122.62		





### Institutions by Indicator (USD) m and Year on Year Change (%)

	Fidelity Ba Lt	ink Ghana d.	0	ISL		n Savings .oans		a Savings .oans	ID G	hana		Shade on - FNGO		ofinance ited
1000.0%														782.539
500.0%	_													
0.0%		-18.10%		0.25%		-0.93%		-14.56%		13.86%		2.46%		
100 50 50	126.00	103.19												
50	-		7.70	7.72	2.56	2.53	2.58	2.20	0.70	0.80	0.08	0.09	0.01	0.05
	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 2016	FY 2015	FY 201

### Offices

Percentage Change [Balanced]

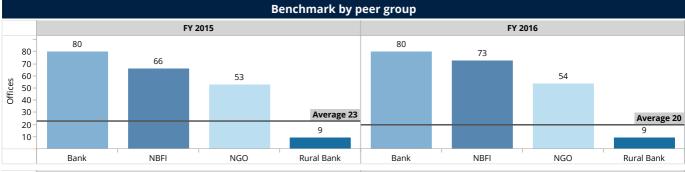
### **Total Offices**

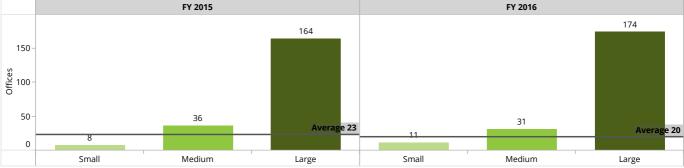
216

reported as of FY 2016

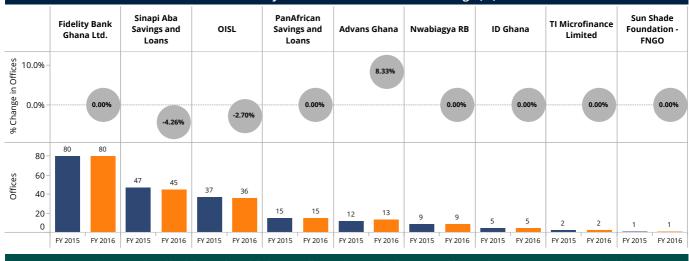
# Percentiles and MediarFY 2015FY 2016Percentile (25) of Offices3.12Mediar Offices3.12Percentile (75) of Offices3.37

Be	enchmark b	oy legal sta	itus		Benchmark by scale					
	FY 2015		FY 2	016		FY 2	2015	FY 2016		
Legal Status	FSP count	Offices	FSP count	Offices	Scale	FSP count	Offices	FSP count	Offices	
Bank	1	80	1	80	Large	3	164	4	174	
NBFI	4	66	5	73	Medium	4	36	3	31	
NGO	3	53	4	54						
Rural Bank	2	9	1	9	Small	3	8	4	11	
Total	10	208	11	216	Total	10	208	11	216	



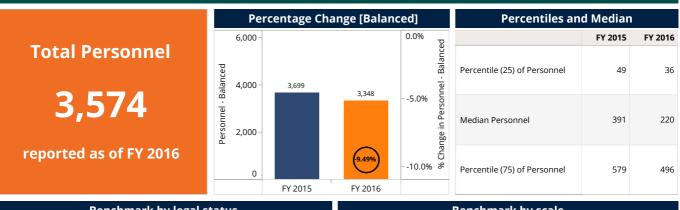


Institutions by Indicator and Year on Year Change (%)

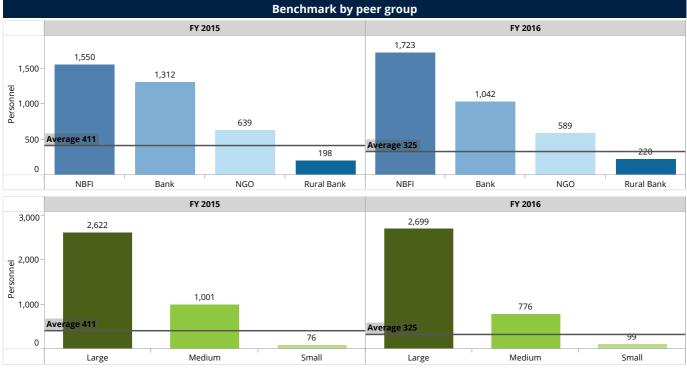


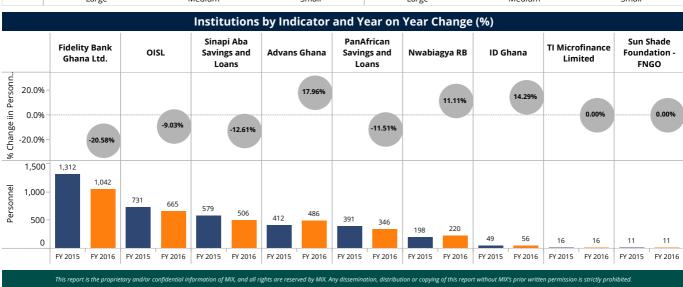
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### Personnel



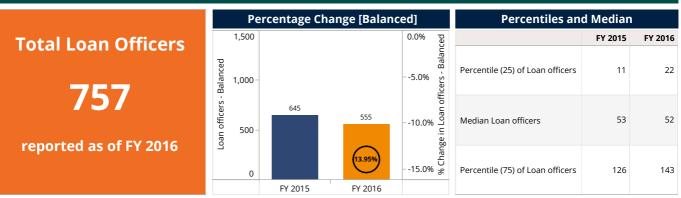
	Benchmark b	oy legal sta	itus		Benchmark by scale					
	FY 2	015	FY 2016			FY 2	015	FY 2016		
Legal Status	FSP count	Personnel	FSP count	Personnel	Scale	FSP count	Personnel	FSP count	Personnel	
Bank	1	1,312	1	1,042	Large	3	2,622	4	2,699	
NBFI	4	1,550	5	1,723	Medium	4	1,001	3	776	
NGO	3	639	4	589						
Rural Bank	2	198	1	220	Small	3	76	4	99	
Total	10	3,699	11	3,574	Total	10	3,699	11	3,574	



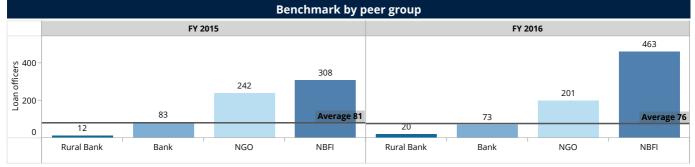


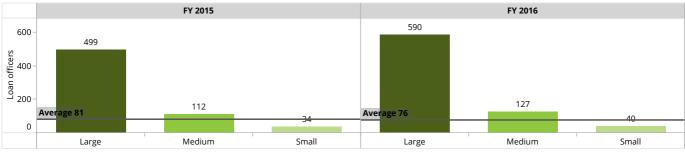
10

### Loan Officers

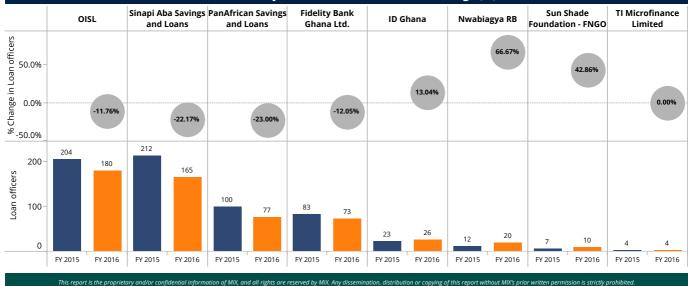


	Benchma	rk by legal s	tatus		Benchmark by scale						
	FY 2015 FY 2016			FY 2	2015	FY 2016					
Legal Status	FSP count	Loan officers	FSP count	Loan officers	Scale	FSP count	Loan officers	FSP count	Loan officers		
Bank	1.0	83	1.0	73	Large	3.0	499	4.0	590		
NBFI	4.0	308	5.0	463	Medium	4.0	112	3.0	127		
NGO	3.0	242	4.0	201							
Rural Bank	2.0	12	1.0	20	Small	3.0	34	4.0	40		
Total	10.0	645	11.0	757	Total	10.0	645	11.0	757		





Institutions by Indicator and Year on Year Change (%)



# Financing Structure



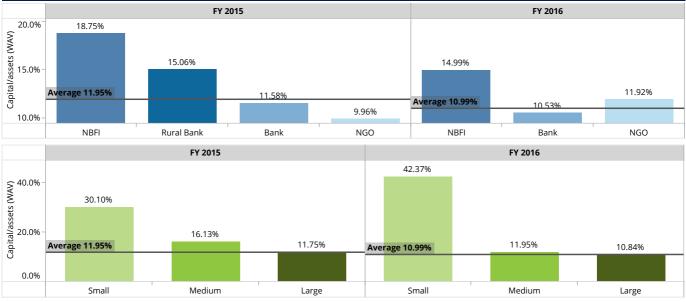
### **Capital to assets**

### Percentage Change [Balanced] **Percentiles and Median** % Change in Capital/assets ratio (WAV) -Balanced 15.0% FY 2015 FY 2016 **Capital/Asset Ratio** Capital/assets (WAV) - Balanced 11.87% Percentile (25) of Capital (WAV) aggregated to 10.90% 11.58% /asset ratio 10.0% 10.99% Median Capital /asset ratio 15.27% 16.54% 5.0% reported as of FY 2016 -0.97% Percentile (75) of Capital 30.02% 18 94% 0.0% /asset ratio FY 2015 FY 2016

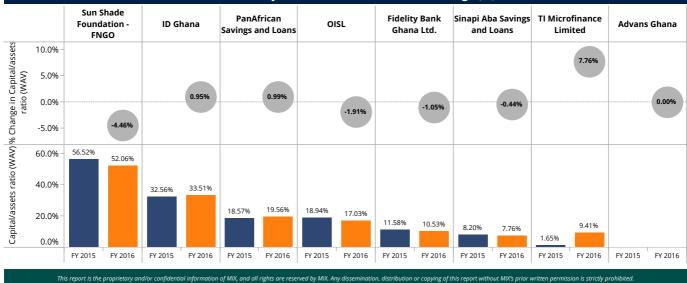
9.69%

	Benchn	nark by legal	status		Benchmark by scale						
	FY 2015 FY 2016		FY 2015		FY 2016			FY 2	2015	FY	2016
Legal Status	FSP count	Capital/assets (WAV)	FSP count	Capital/assets (WAV)	Scale	FSP count	Capital/assets (WAV)	FSP count	Capital/assets (WAV)		
Bank	1	11.58%	1	10.53%	Large	3	11.75%	4	10.84%		
NBFI	4	18.75%	5	14.99%	Medium	4	16.13%	3	11.95%		
NGO	3	9.96%	4	11.92%							
Rural Bank	2	15.06%	1		Small	3	30.10%	4	42.37%		
Aggregated	10	11.95%	11	10.99%	Aggregated	10	11.95%	11	10.99%		





Institutions by Indicator and Year on Year Change (%)



### Debt to equity



8.10

reported as of FY 2016

### Percentage Change [Balanced]

6.0

4.0

2.0

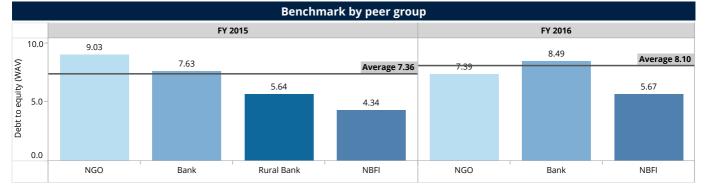
0.0

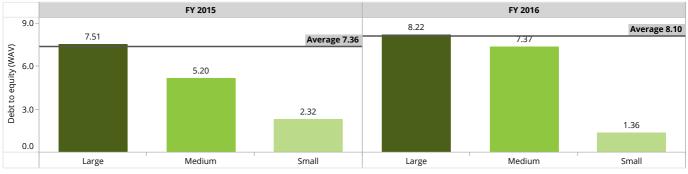
Change in Debt to equity (WAV) -Balanced

	ced	6.0-			5.79
C	WAV) - Balano	4.0-			5.25
	Debt to equity (WAV) - Balanced	2.0-	0.54		
		0.0			
			FY 2015	1	FY 2016

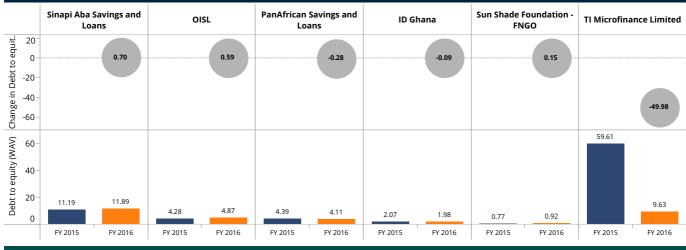
Percentiles a	nd Media	n
	FY 2015	FY 2016
Percentile (25) of Debt to equity ratio	4.28	2.51
Median Debt to equity ratio	5.55	5.06
Percentile (75) of Debt to equity ratio	7.63	9.35

	Bench	mark by lega	al status		Benchmark by scale					
	FY 2015 FY 2016		2016		FY 2015		FY 2016			
Legal Status	FSP count	Debt to equity (WAV)	FSP count	Debt to equity (WAV)	Scale	FSP count	Debt to equity (WAV)	FSP count	Debt to equity (WAV)	
Bank	1	7.63	1	8.49	Large	3	7.51	4	8.22	
NBFI	4	4.34	5	5.67	Medium	4	5.20	3	7.37	
NGO	3	9.03	4	7.39						
Rural Bank	2	5.64	1		Small	3	2.32	4	1.36	
Aggregated	10	7.36	11	8.10	Aggregated	10	7.36	11	8.10	

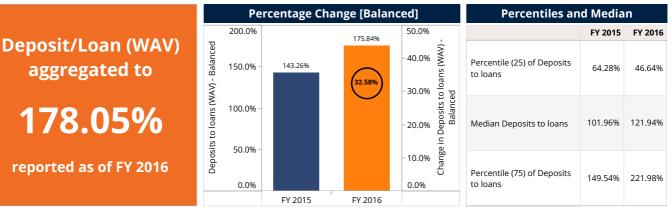




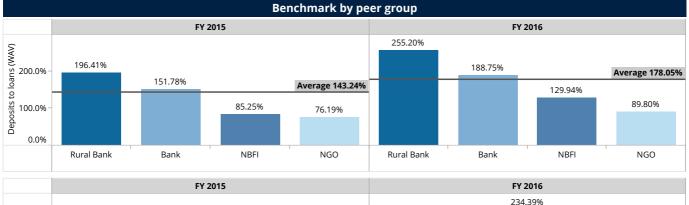
Institutions by Indicator and Year on Year Change (%)

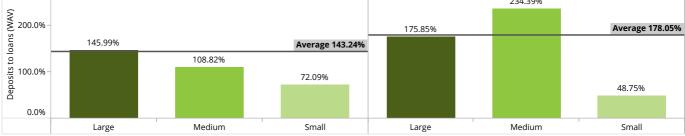


### Deposit to loan

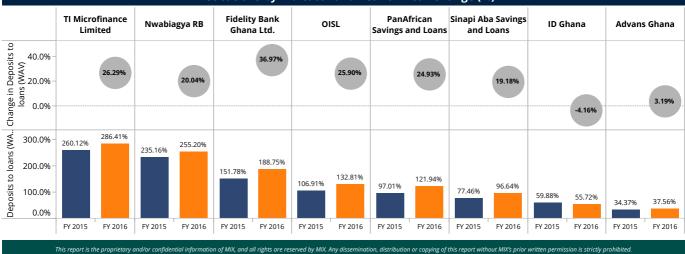


	Benchma	ark by legal	status		Benchmark by scale					
	FY 2	015	FY 2016			FY 2015		FY 2016		
Legal Status	FSP count	Deposits to loans (WAV)	FSP count	Deposits to loans (WAV)	Scale	FSP count	Deposits to loans (WAV)	FSP count	Deposits to loans (WAV)	
Bank	1	151.78%	1	188.75%	Large	3	145.99%	4	175.85%	
NBFI	4	85.25%	5	129.94%	Medium	4	108.82%	3	234.39%	
NGO	3	76.19%	4	89.80%		-				
Rural Bank	2	196.41%	1	255.20%	Small	3	72.09%	4	48.75%	
Aggregated	10	143.24%	11	178.05%	Aggregated	10	143.24%	11	178.05%	

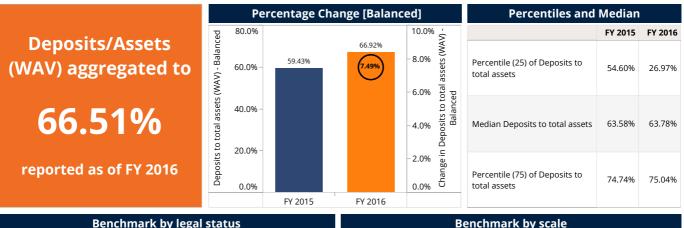




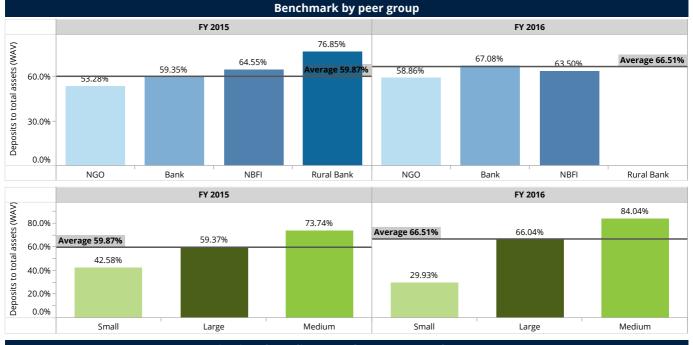
Institutions by Indicator and Year on Year Change (%)



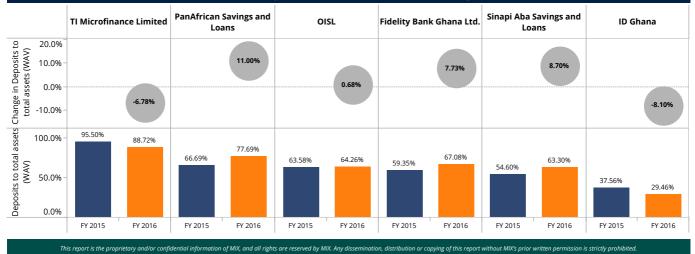
### Deposit to total assets



	Benchm	ark by legal	status		Benchmark by scale					
	FY 2	015	FY 2016			FY 2	015	FY 2016		
Legal Status	FSP count	Deposits to total assets (WAV)	FSP count	Deposits to total assets (WAV)	Scale	FSP count	Deposits to total assets (WAV)	FSP count	Deposits to total assets (WAV)	
Bank	1	59.35%	1	67.08%	Large	3	59.37%	4	66.04%	
NBFI	4	64.55%	5	63.50%	Medium	4	73.74%	3	84.04%	
NGO	3	53.28%	4	58.86%						
Rural Bank	2	76.85%	1		Small	3	42.58%	4	29.93%	
Aggregated	10	59.87%	11	66.51%	Aggregated	10	59.87%	11	66.51%	



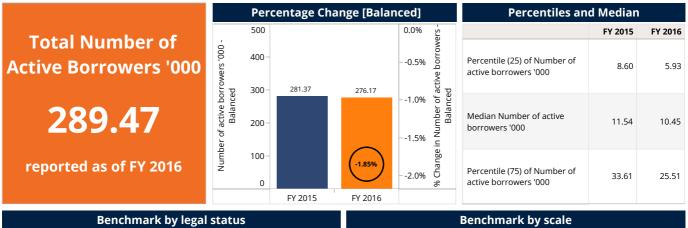
Institutions by Indicator and Year on Year Change (%)



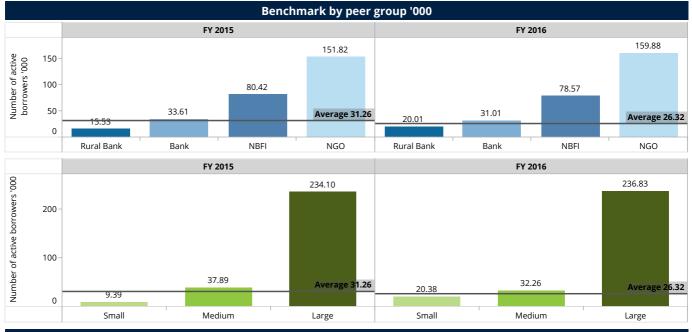
# Outreach



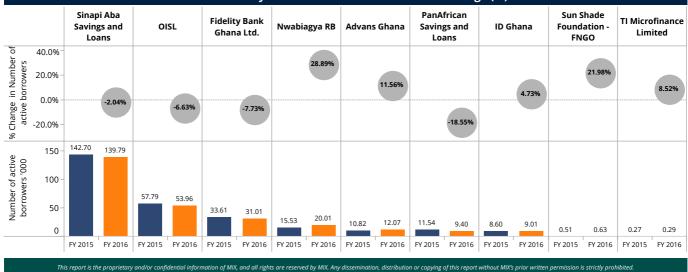
### Number of active borrowers



	Benchr	nark by lega	l status			ве	nchmark by s	scale		
	FY 2015 FY 2016			2016		FY 2	2015	FY 2016		
Legal Status	FSP count	Number of active borrowers '000	FSP count	Number of active borrowers '000	Scale	FSP count	Number of active borrowers '000	FSP count	Number of active borrowers '000	
Bank	1	33.61	1	31.01	Large	3	234.10	4	236.83	
NBFI	4	80.42	5	78.57	Medium	4	37.89	3	32.26	
NGO	3	151.82	4	159.88	Cmall	2	9.39	4	20.38	
Rural Bank	2	15.53	1	20.01	Small	3	9.59	4	20.36	
Total	10	281.37	11	289.47	Total	10	281.37	11	289.47	

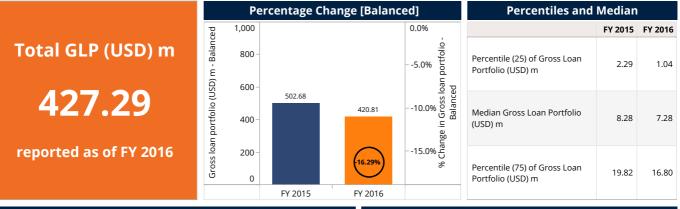


Institutions by Indicator '000 and Year on Year Change (%)

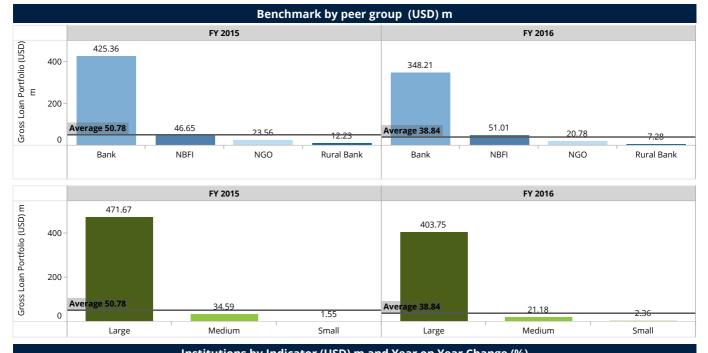


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### **Gross Loan Portfolio**



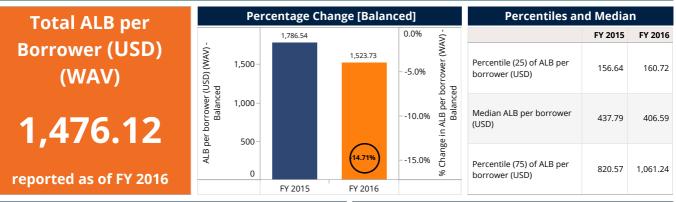
	Bench	nmark by lega	l status		Benchmark by scale						
	FY 2	2015	FY 2	016		FY 2	015	FY 2016			
Legal Status	FSP count	Gross Loan Portfolio (USD) m	FSP count	Gross Loan Portfolio (USD) m	Scale	FSP count	Gross Loan Portfolio (USD) m	FSP count	Gross Loan Portfolio (USD) m		
Bank	1	425.36	1	348.21	Large	3	471.67	4	403.75		
NBFI	4	46.65	5	51.01	Medium	4	34.59	3	21.18		
NGO	3	23.56	4	20.78							
Rural Bank	2	12.23	1	7.28	Small	3	1.55	4	2.36		
Total	10	507.81	11	427.29	Total	10	507.81	11	427.29		



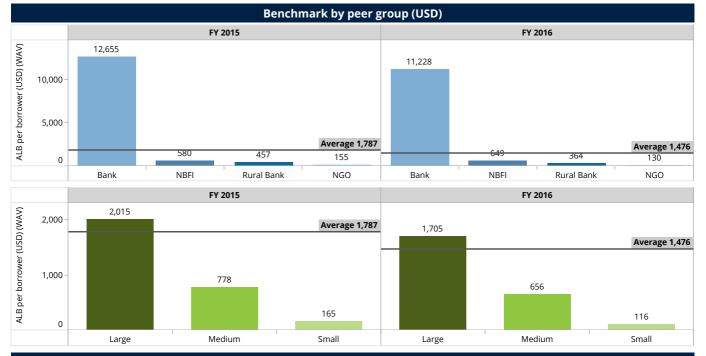
Institutions by Indicator (USD) m and Year on Year Change (%) **Fidelity Bank** Sinapi Aba PanAfrican **TI Microfinance** Sun Shade OISL Nwabiagya RB Advans Ghana ID Ghana Ghana Ltd. Savings and Lo. Savings and Lo. Limited Foundation - F. 60.0% % Change in Gross loan portfolio 42.30% 40.0% 30.57% 20.0% 16.52% 2.49% 0.0% -6.73% -9.26% -12.84% -18.14% -16.06% -20.0% 425.36 Gross loan portfolio (USD) m 400 348.21 200 21.94 22.14 24.18 18.58 15.02 12.89 9.47 8.25 7.10 7.28 1.35 1.26 0.12 0.15 0.08 0.11 0 FY 2015 FY 2015 FY 2016 FY 2015 FY 2016 FY 2015 FY 2016 FY 2015 FY 2016 FY 2016 FY 2015 FY 2016 FY 2015 FY 2016 FY 2015 FY 2016 FY 2015 FY 2016

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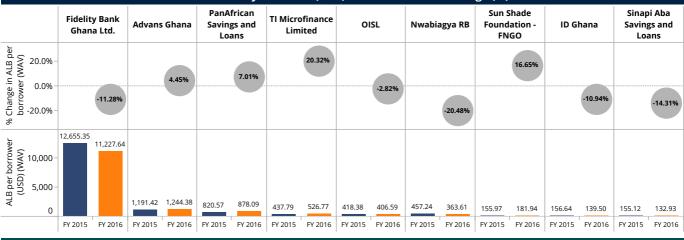
### Average loan balance (ALB) per borrower



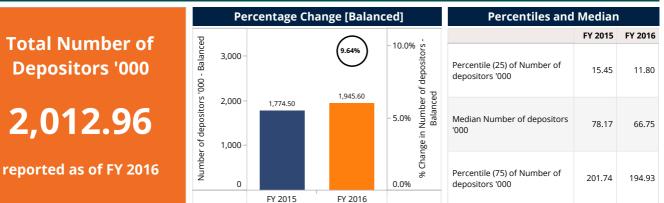
	Bench	ımark by lega	l status		Benchmark by scale					
	FY 2	2015	FY 2	2016		FY 2	015	FY 2016		
Legal Status	FSP count	ALB per borrower (USD) (WAV)	FSP count	ALB per borrower (USD) (WAV)	Scale	FSP count	ALB per borrower (USD) (WAV)	FSP count	ALB per borrower (USD) (WAV)	
Bank	1	12,655.35	1	11,227.64	Large	3	2,014.84	4	1,704.82	
NBFI	4	580.16	5	649.28	Medium	4	777.58	3	656.48	
NGO	3	155.21	4	130.01						
Rural Bank	2	457.24	1	363.61	Small	3	164.69	4	115.68	
Total	10	1,786.54	11	1,476.12	Total	10	1,786.54	11	1,476.12	



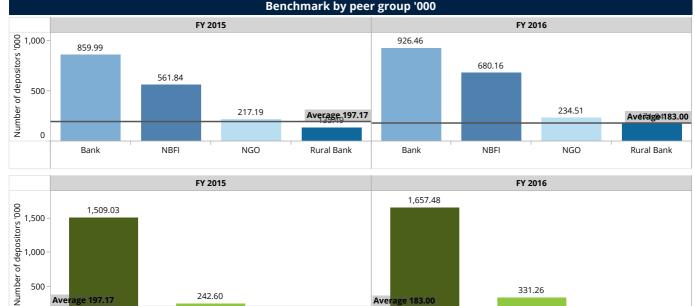
Institutions by Indicator (USD) and Year on Year Change (%)



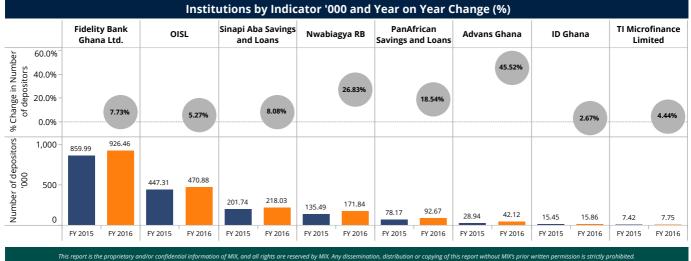
### Number of depositors



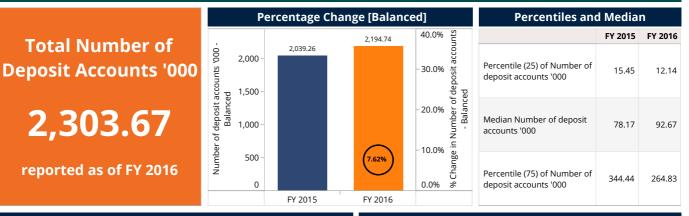
Benchmark by legal status Benchmark by scale FY 2015 FY 2016 FY 2015 FY 2016 Number of Number of Number of Number of FSP count FSP count FSP count Legal Status depositors depositors FSP count Scale depositors '000 depositors '000 '000 '000 Bank 1 859 99 1 926.46 Large 3 1,509.03 4 1,657.48 NBFI 4 561.84 5 680.16 Medium 4 242.60 3 331.26 3 217.19 NGO 4 234.51 3 22.87 4 24.22 Small Rural Bank 2 135.49 1 171.84 11 10 1.774.50 2,012.96 Total Total 10 1,774.50 11 2,012.96



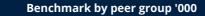


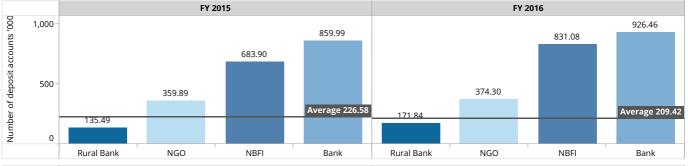


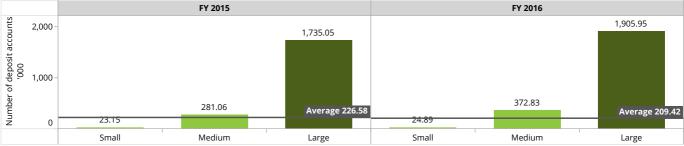
### Number of deposit accounts



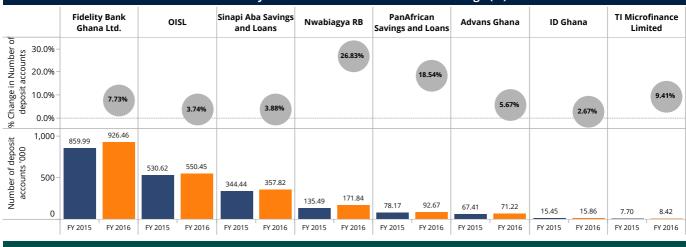
	Benchi	mark by lega	status		Benchmark by scale				
	FY 2015 FY 2016					FY 2	2015	FY 2016	
Legal Status	FSP count	Number of deposit accounts '000	FSP count	Number of deposit accounts '000	Scale	FSP count	Number of deposit accounts '000	FSP count	Number of deposit accounts '000
Bank	1	859.99	1	926.46	Large	3	1,735.05	4	1,905.95
NBFI	4	683.90	5	831.08	Medium	4	281.06	3	372.83
NGO	3	359.89	4	374.30					
Rural Bank	2	135.49	1	171.84	Small	3	23.15	4	24.89
Total	10	2,039.26	11	2,303.67	Total	10	2,039.26	11	2,303.67





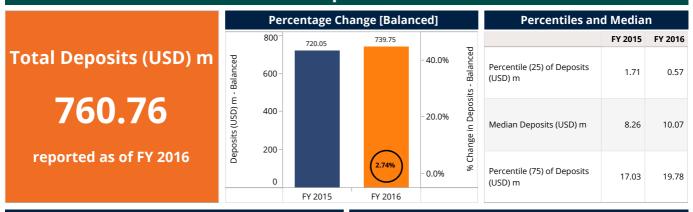


Institutions by Indicator '000 and Year on Year Change (%)

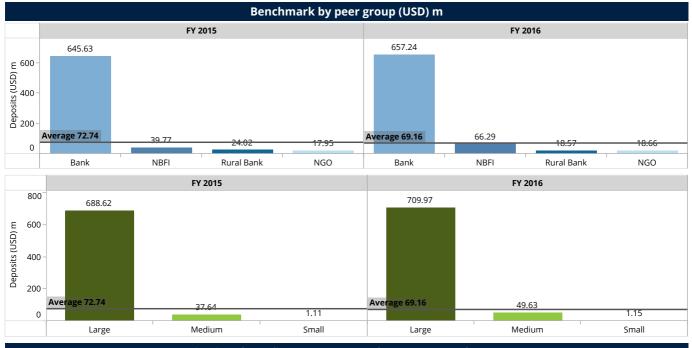


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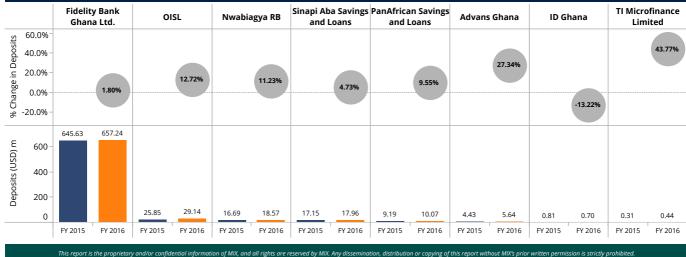
### Deposits



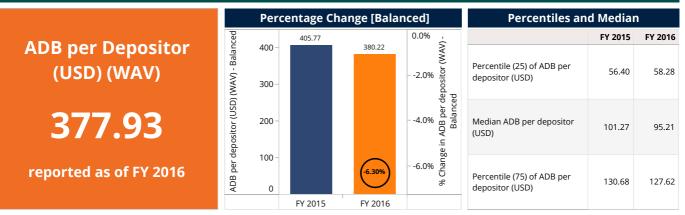
В	enchmark l	by legal sta	atus		Benchmark by scale					
	FY 2015		FY 2016			FY 2015		FY 2016		
Legal Status	FSP count	Deposits (USD) m	FSP count	Deposits (USD) m	Scale	FSP count	Deposits (USD) m	FSP count	Deposits (USD) m	
Bank	1	645.63	1	657.24	Large	3	688.62	4	709.97	
NBFI	4	39.77	5	66.29	Medium	4	37.64	3	49.63	
NGO	3	17.95	4	18.66						
Rural Bank	2	24.02	1	18.57	Small	3	1.11	4	1.15	
Total	10	727.38	11	760.76	Total	10	727.38	11	760.76	



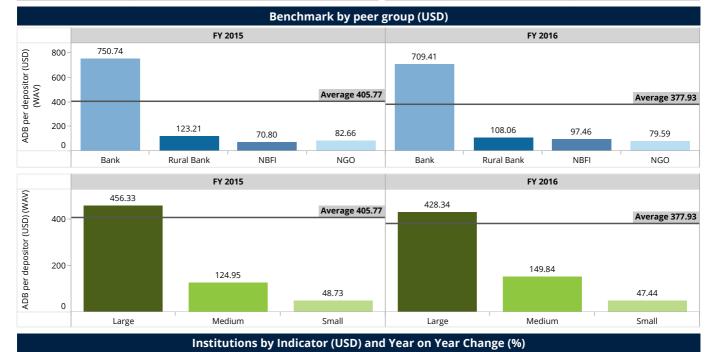
Institutions by Indicator (USD) m and Year on Year Change (%)

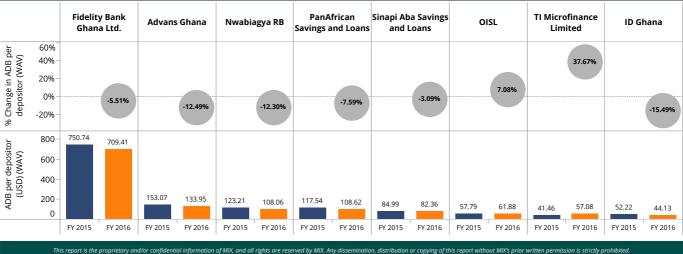


### Average deposit balance (ADB) per depositor



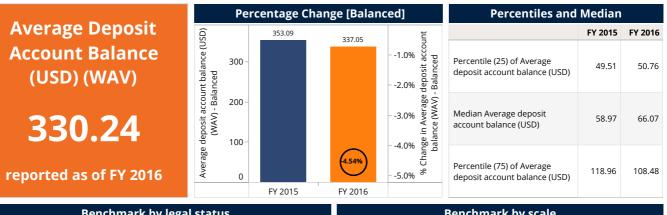
B	enchmark k	by legal stat	tus		Benchmark by legal status					
	FY 2	015	FY 2	FY 2016		FY 2	015	FY 2016		
Legal Status	FSP count	ADB per depositor (USD) (WAV)	FSP count	ADB per depositor (USD) (WAV)	Scale	FSP count	ADB per depositor (USD) (WAV)	FSP count	ADB per depositor (USD) (WAV)	
Bank	1.0	750.74	1.0	709.41	Large	3.0	456.33	4.0	428.34	
NBFI	4.0	70.80	5.0	97.46	Medium	4.0	124.95	3.0	149.84	
NGO	3.0	82.66	4.0	79.59						
Rural Bank	2.0	123.21	1.0	108.06	Small	3.0	48.73	4.0	47.44	
Total	10.0	405.77	11.0	377.93	Total	10.0	405.77	11.0	377.93	





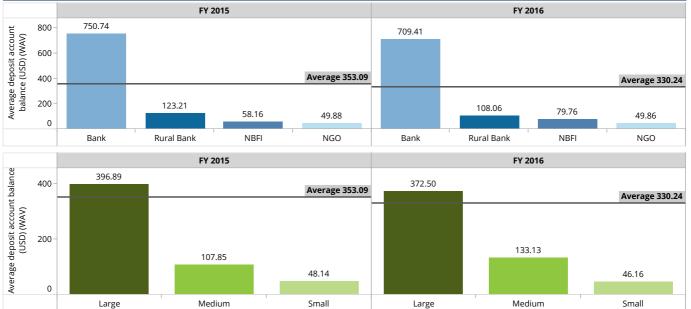
24

### Average deposit account balance

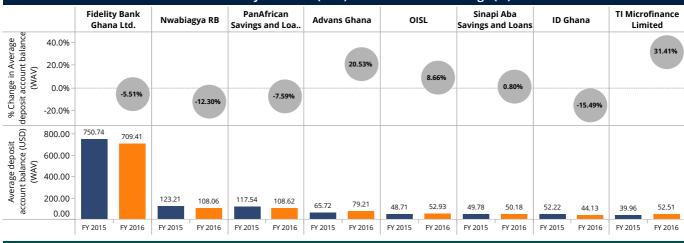


	Bench	mark by lega	l status			Ве	nchmark by	scale		
	FY 2	2015	FY 2	FY 2016 FY 2015			015	FY 2016		
Legal Status	FSP count	Average deposit account balance (USD) (WAV)	FSP count	Average deposit account balance (USD) (WAV)	Scale	FSP count	Average deposit account balance (USD) (WAV)	FSP count	Average deposit account balance (USD) (WAV)	
Bank	1.0	750.74	1.0	709.41	Large	3.0	396.89	4.0	372.50	
NBFI	4.0	58.16	5.0	79.76	Medium	4.0	107.85	3.0	133.13	
NGO	3.0	49.88	4.0	49.86						
Rural Bank	2.0	123.21	1.0	108.06	Small	3.0	48.14	4.0	46.16	
Aggregated	10.0	353.09	11.0	330.24	Aggregated	10.0	353.09	11.0	330.24	





Institutions by Indicator (USD) and Year on Year Change (%)



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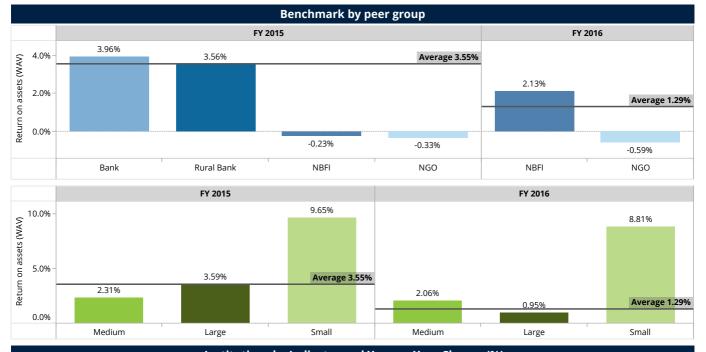
# Financial Performance

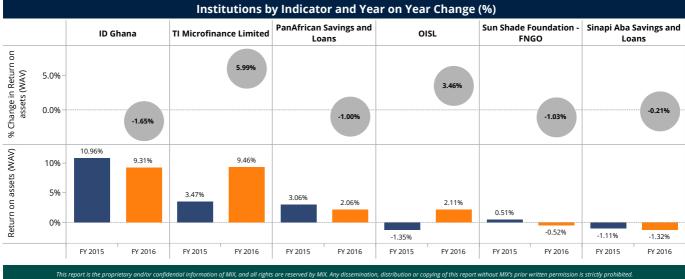


### **Return on assets**

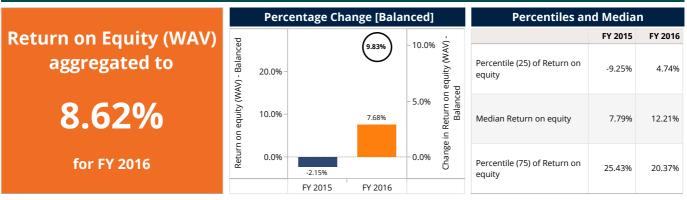
	l	Percentage Cha	nge [Balanc	ed]	Percentiles and Median		
Return on Assets	3.0 <sup>4</sup>	6	1.45%	- 5		FY 2015	FY 2016
(WAV) aggregated to	2.09 - Balanced - 1.09	-	1.14%	ed work (WAV)	Percentile (25) of Return on assets	0.11%	0.77%
1.29%	on assets (W	-		ce in Return on Balanced	Median Return on assets	3.27%	2.07%
for FY 2016	-1.09 8 -2.09	-		Differeno	Percentile (75) of Return on assets	3.66%	5.71%
		FY 2015	FY 2016				

	Benchn	nark by legal	status		Benchmark by scale					
	FY 2015 FY 2016			FY 2015		FY 2016				
Legal Status	FSP count	Return on assets (WAV)	FSP count	Return on assets (WAV)	Scale	FSP count	Return on assets (WAV)	FSP count	Return on assets (WAV)	
Bank	1	3.96%	1		Large	3	3.59%	4	0.95%	
NBFI	4	-0.23%	5	2.13%	Medium	4	2.31%	3	2.06%	
NGO	3	-0.33%	4	-0.59%						
Rural Bank	2	3.56%	1		Small	3	9.65%	4	8.81%	
Aggregated	10	3.55%	11	1.29%	Aggregated	10	3.55%	11	1.29%	





### **Return on equity**

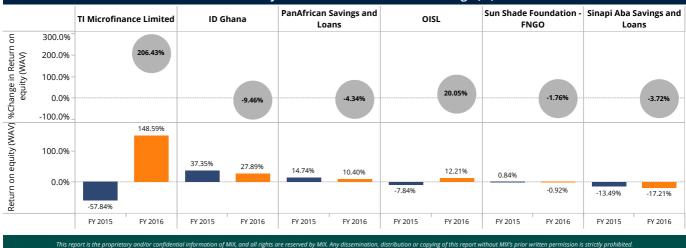


	Benchm	ark by legal s	status	Benchmark by scale					
	FY 2015 FY 2016			2016		FY 2	2015	FY 2016	
Legal Status	FSP count	Return on equity (WAV)	FSP count	Return on equity (WAV)	Scale	FSP count	Return on equity (WAV)	FSP count	Return on equity (WAV)
Bank	1	31.74%	1		Large	3	28.65%	4	6.88%
NBFI	4	-1.34%	5	12.26%	Medium	4	13.55%	3	10.40%
NGO	3	-3.42%	4	-6.16%	Weddin			_	
Rural Bank	2	23.33%	1		Small	3	35.36%	4	28.67%
Aggregated	10	27.77%	11	8.62%	Aggregated	10	27.77%	11	8.62%

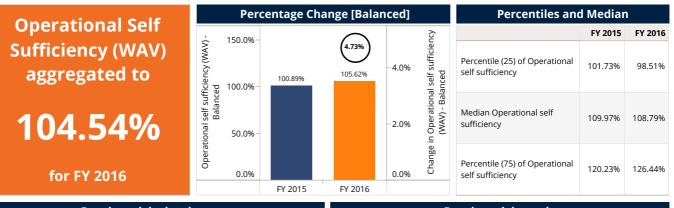




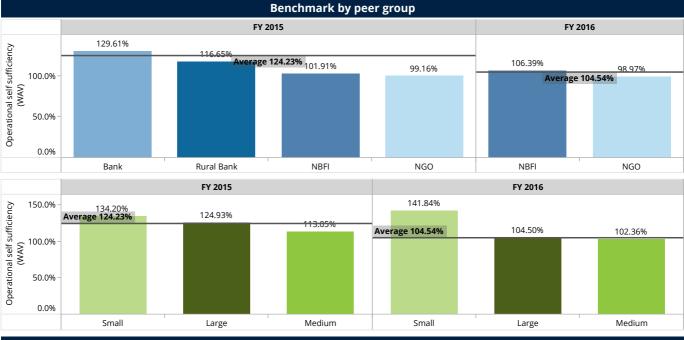
Institutions by Indicator and Year on Year Change (%)



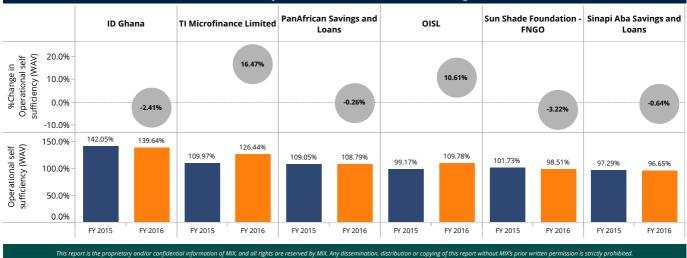
### **Operating self sufficiency (OSS)**



	Benchm	ark by legal	status		Benchmark by scale					
	FY 2015 FY 2016		2016		FY 2015		FY 2016			
Legal Status	FSP count	Operational self sufficiency (WAV)	FSP count	Operational self sufficiency (WAV)	Scale	FSP count	Operational self sufficiency (WAV)	FSP count	Operational self sufficiency (WAV)	
Bank	1	129.61%	1		Large	3	124.93%	4	104.50%	
NBFI	4	101.91%	5	106.39%	Medium	4	113.05%	3	102.36%	
NGO	3	99.16%	4	98.97%						
Rural Bank	2	116.65%	1		Small	3	134.20%	4	141.84%	
Aggregated	10	124.23%	11	104.54%	Aggregated	10	124.23%	11	104.54%	



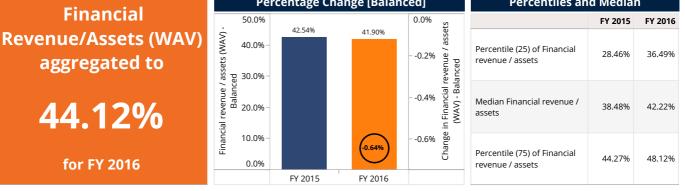
### Institutions by Indicator and Year on Year Change (%)



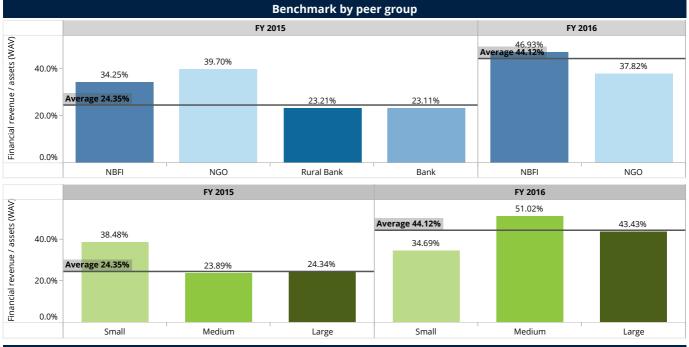
# Revenue & Expenses



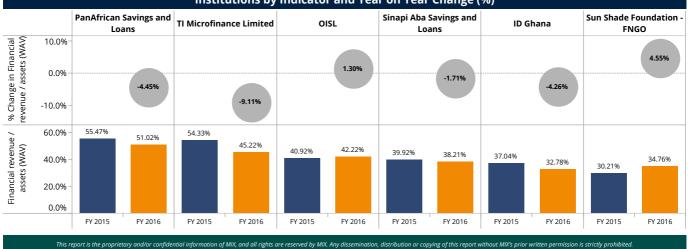
## Financial revenue by assets Percentage Change [Balanced] Percentiles and Median



	Benchm	ark by legal	status		Benchmark by scale					
	FY 2015 FY 2016		2016		FY 2	015	FY 2016			
Legal Status	FSP count	Financial revenue / assets (WAV)	FSP count	Financial revenue / assets (WAV)	Scale	FSP count	Financial revenue / assets (WAV)	FSP count	Financial revenue / assets (WAV)	
Bank	1	23.11%	1		Large	3	24.34%	4	43.43%	
NBFI	4	34.25%	5	46.93%	Medium	4	23.89%	3	51.02%	
NGO	3	39.70%	4	37.82%						
Rural Bank	2	23.21%	1		Small	3	38.48%	4	34.69%	
Aggregated	10	24.35%	11	44.12%	Aggregated	10	24.35%	11	44.12%	

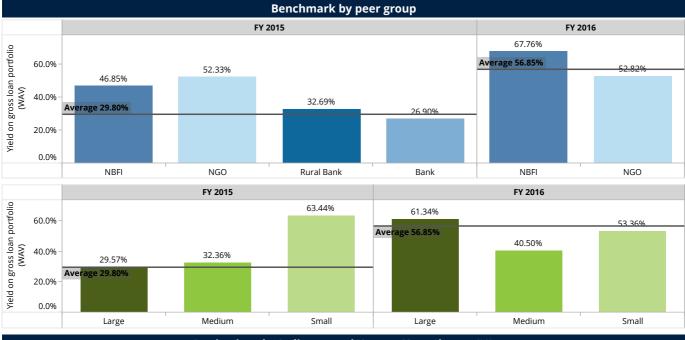




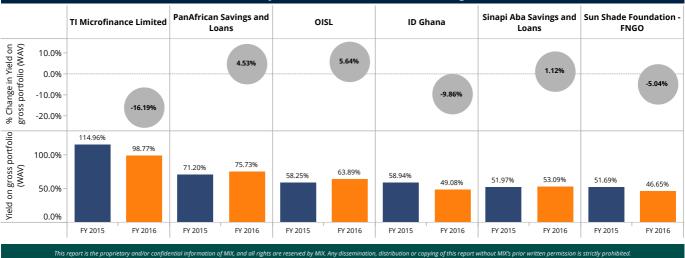


### Yield on gross loan portfolio Percentage Change [Balanced] **Percentiles and Median** 100.0% Yield on gross loan portfolio (WAV) - Bal.. FY 2015 FY 2016 Yield on GLP (WAV) in Yield on gross portfolio (WAV) Balanced 3.37% 80.0% Percentile (25) of Yield on aggregated to 3.0% gross loan portfolio 46.94% 51.09% (nominal) 61.32% 57.95% 60.0% 2.0% 56.85% Median Yield on gross loan 40.0% 55.11% 63.89% portfolio (nominal) 1.0% 20.0% зge Percentile (75) of Yield on for FY 2016 Char gross loan portfolio 62.01% 72.54% 0.0% 0.0% (nominal) FY 2015 FY 2016

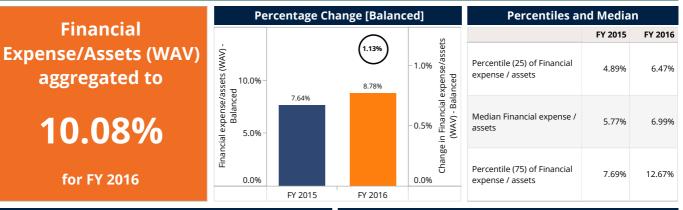
	Benchm	ark by legal	status		Benchmark by scale					
	FY 2	2015	FY 2016			FY 2	2015	FY 2016		
Legal Status	FSP count	Yield on gross Ioan portfolio (WAV)	FSP count	Yield on gross Ioan portfolio (WAV)	Scale	FSP count	Yield on gross loan portfolio (WAV)	FSP count	Yield on gross loan portfolio (WAV)	
Bank	1	26.90%	1		Large	3	29.57%	4	61.34%	
NBFI	4	46.85%	5	67.76%	Medium	4	32.36%	3	40.50%	
NGO	3	52.33%	4	52.82%		-		_		
Rural Bank	2	32.69%	1		Small	3	63.44%	4	53.36%	
Aggregated	10	29.80%	11	56.85%	Aggregated	10	29.80%	11	56.85%	



Institutions by Indicator and Year on Year Change (%)



### Financial expense by assets



	Benchn	nark by lega	l status		Benchmark by scale					
	FY 2	015	FY 2016			FY 2	2015	FY 2016		
Legal Status	FSP count	Financial expense/ assets (WAV)	FSP count	Financial expense/ assets (WAV)	Scale	FSP count	Financial expense/assets (WAV)	FSP count	Financial expense/assets (WAV)	
Bank	1	7.13%	1		Large	3	7.20%	4	11.09%	
NBFI	4	3.77%	5	8.55%	Medium	4	3.24%	3	3.70%	
NGO	3	11.95%	4	13.54%						
Rural Bank	2	4.80%	1		Small	3	6.79%	4	7.05%	
Aggregated	10	7.02%	11	10.08%	Aggregated	10	7.02%	11	10.08%	





Large

Small

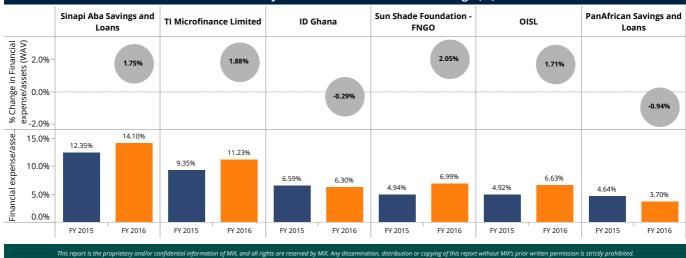
Medium

Medium

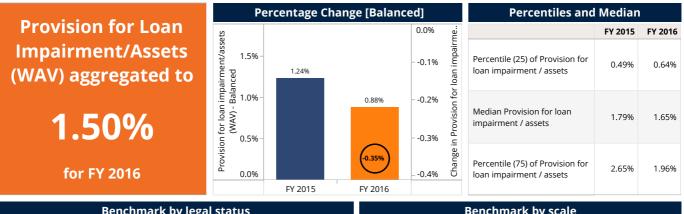
Small

0.0%

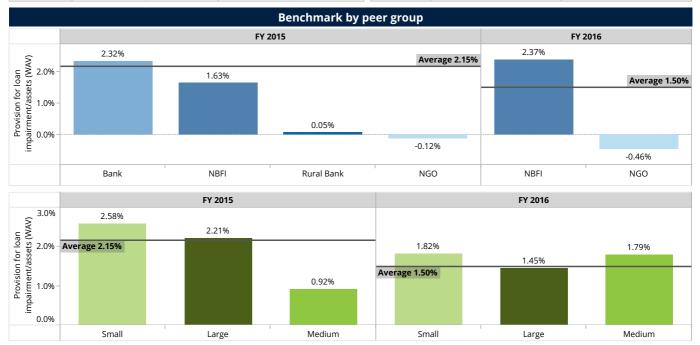
Large



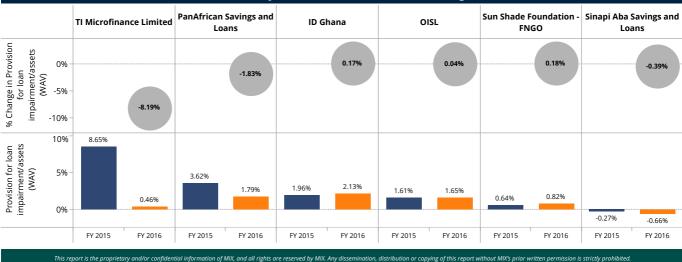
### Provision for loan impairment by assets



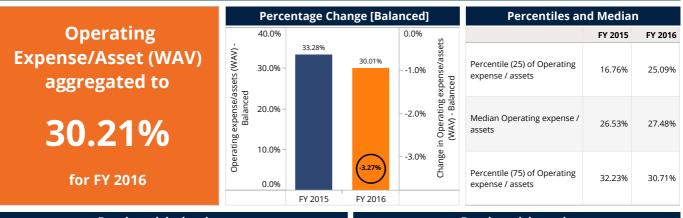
	Bench	mark by lega	l status	Benchmark by scale					
	FY 2015 FY 2016					FY 2	2015	FY 2016	
Legal Status	FSP count	Provision for loan impairment/ assets (WAV)	FSP count	Provision for loan impairment/ assets (WAV)	Scale	FSP count	Provision for loan impairment/ assets (WAV)	FSP count	Provision for loan impairment/ assets (WAV)
Bank	1	2.32%	1		Large	3	2.21%	4	1.45%
NBFI	4	1.63%	5	2.37%	Medium	4	0.92%	3	1.79%
NGO	3	-0.12%	4	-0.46%	Carall	3	2.58%	4	1.82%
Rural Bank	2	0.05%	1		Small	3	2.58%	4	1.82%
Aggregated	10	2.15%	11	1.50%	Aggregated	10	2.15%	11	1.50%



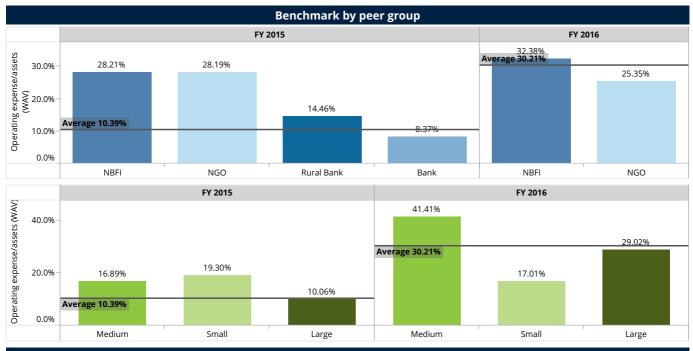
Institutions by Indicator and Year on Year Change (%)



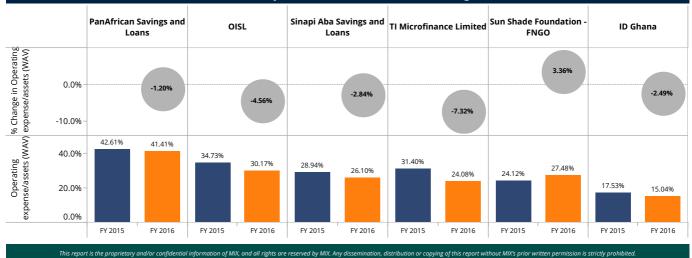
### **Operating expenses by assets**



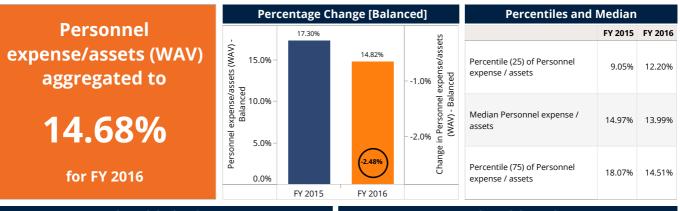
	Benchi	mark by lega	status		Benchmark by scale					
	FY 2	2015	FY 2016			FY 2015		FY 2016		
Legal Status	FSP count	Operating expense/assets (WAV)	FSP count	Operating expense/assets (WAV)	Scale	FSP count	Operating expense/ assets (WAV)	FSP count	Operating expense/ assets (WAV)	
Bank	1	8.37%	1		Large	3	10.06%	4	29.02%	
NBFI	4	28.21%	5	32.38%	Medium	4	16.89%	3	41.41%	
NGO	3	28.19%	4	25.35%		-				
Rural Bank	2	14.46%	1		Small	3	19.30%	4	17.01%	
Aggregated	10	10.39%	11	30.21%	Aggregated	10	10.39%	11	30.21%	



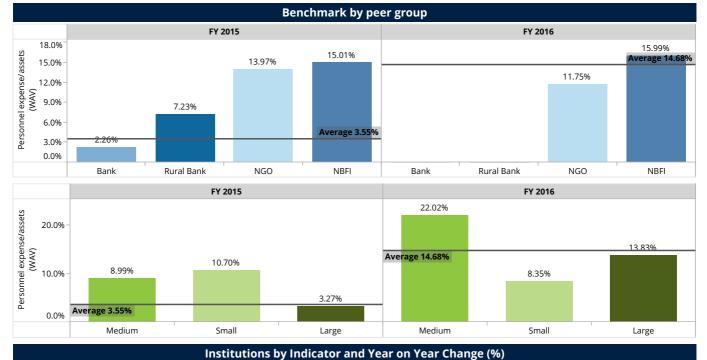
Institutions by Indicator and Year on Year Change (%)

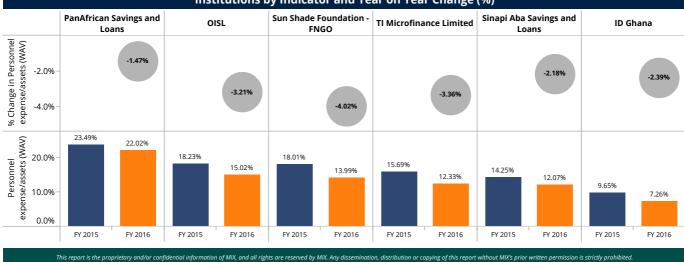


# Personnel expenses by assets

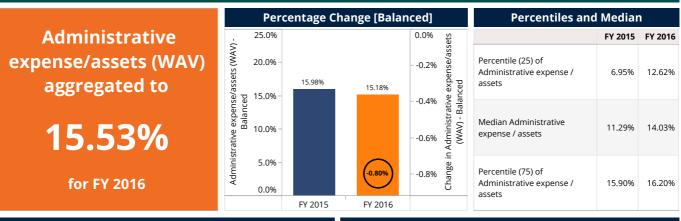


:	Benchmark	by legal sta	atus		Benchmark by scale					
	FY 2	015	FY 2016			FY 2	2015	FY 2016		
Legal Status	FSP count	Personnel expense/ assets ( WAV)	FSP count	Personnel expense/ assets ( WAV)	Scale	FSP count	Personnel expense/assets (WAV)	FSP count	Personnel expense/assets (WAV)	
Bank	1	2.26%	1		Large	3	3.27%	4	13.83%	
NBFI	4	15.01%	5	15.99%	Medium	4	8.99%	3	22.02%	
NGO	3	13.97%	4	11.75%						
Rural Bank	2	7.23%	1		Small	3	10.70%	4	8.35%	
Aggregated	10	3.55%	11	14.68%	Aggregated	10	3.55%	11	14.68%	

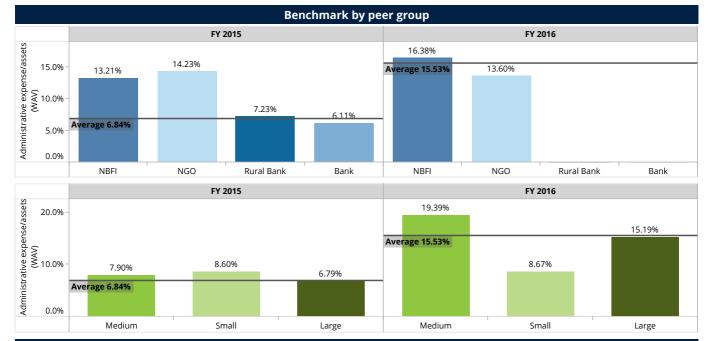




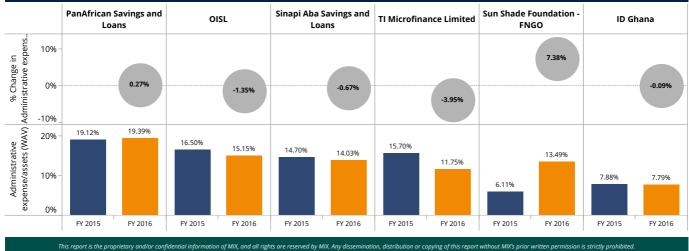
## Administrative expense by assets



	Benc	hmark by leg	al status		Benchmark by scale					
	FY 2015 FY 2016					FY 2	2015	FY 2016		
Legal Status	FSP count	Administrative expense/assets (WAV)	FSP count	Administrative expense/assets (WAV)	Scale	FSP count	Administrative expense/assets (WAV)	FSP count	Administrative expense/assets (WAV)	
Bank	1	6.11%	1		Large	3	6.79%	4	15.19%	
NBFI	4	13.21%	5	16.38%	Medium	4	7.90%	3	19.39%	
NGO	3	14.23%	4	13.60%						
Rural Bank	2	7.23%	1		Small	3	8.60%	4	8.67%	
Aggregated	10	6.84%	11	15.53%	Aggregated	10	6.84%	11	15.53%	





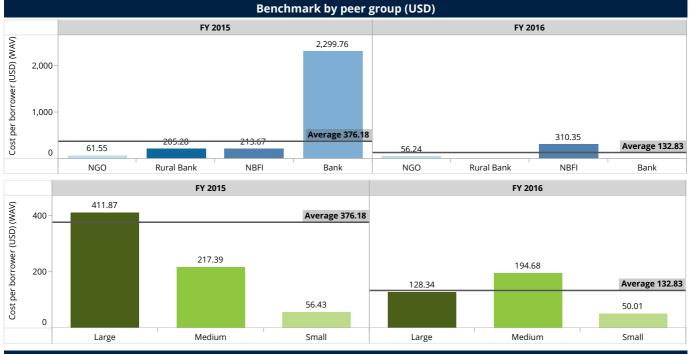


# Productivity & Efficiency

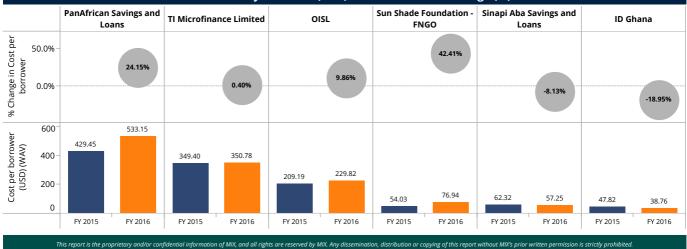


## Cost per borrower Percentage Change [Balanced] **Percentiles and Median** FY 2015 FY 2016 **Cost per borrower** 300.0 Cost per borrower (USD) (WAV) -Balanced 1.08% % Change in Cost per borrower 1.0% (USD) (WAV) Percentile (25) of Cost 60.25 67.10 per borrower (USD) 200.0 132.83 Median Cost per 122.98 124.31 0.5% 207.24 229.82 borrower (USD) 100.0 for FY 2016 Percentile (75) of Cost 369.41 433.66 0.0 0.0% per borrower (USD) FY 2015 FY 2016

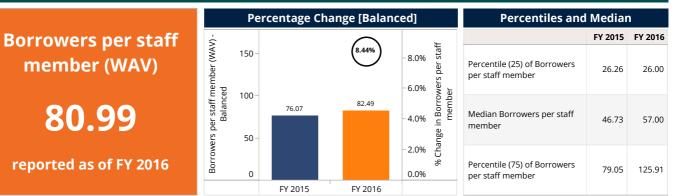
	Benchma	rk by legal s	tatus		Benchmark by scale					
	FY 2	015	FY 2016			FY 2015		FY 2016		
Legal Status	FSP count	Cost per borrower (USD) (WAV)	FSP count	Cost per borrower (USD) (WAV)	Scale	FSP count	Cost per borrower (USD) (WAV)	FSP count	Cost per borrower (USD) (WAV)	
Bank	1	2,299.76	1		Large	3	411.87	4	128.34	
NBFI	4	213.67	5	310.35	Medium	4	217.39	3	194.68	
NGO	3	61.55	4	56.24		-		_		
Rural Bank	2	205.28	1		Small	3	56.43	4	50.01	
Aggregated	10	376.18	11	132.83	Aggregated	10	376.18	11	132.83	



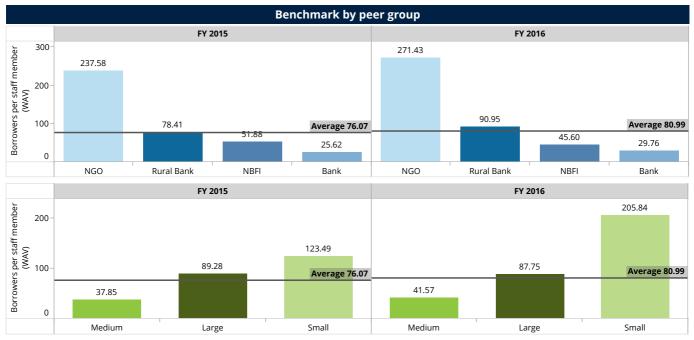
Institutions by Indicator (USD) and Year on Year Change (%)



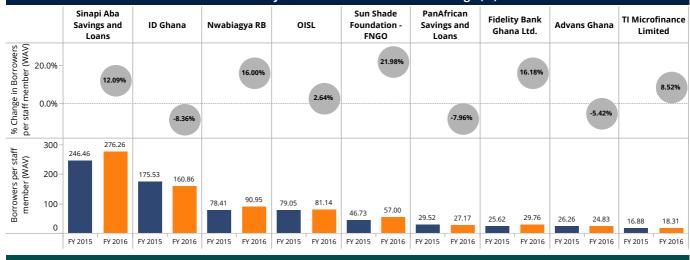
# Borrower per staff member



	Benchn	nark by legal	status		Benchmark by scale						
	FY 2	2015	FY 2016			FY 2015		FY 2016			
Legal Status	FSP count	Borrowers per staff member (WAV)	FSP count	Borrowers per staff member (WAV)	Scale	FSP count	Borrowers per staff member (WAV)	FSP count	Borrowers per staff member (WAV)		
Bank	1	25.62	1	29.76	Large	3	89.28	4	87.75		
NBFI	4	51.88	5	45.60	Medium	4	37.85	3	41.57		
NGO	3	237.58	4	271.43		-					
Rural Bank	2	78.41	1	90.95	Small	3	123.49	4	205.84		
Aggregated	10	76.07	11	80.99	Aggregated	10	76.07	11	80.99		

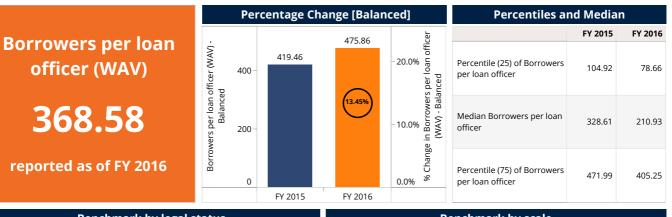


Institutions by Indicator and Year on Year Change (%)

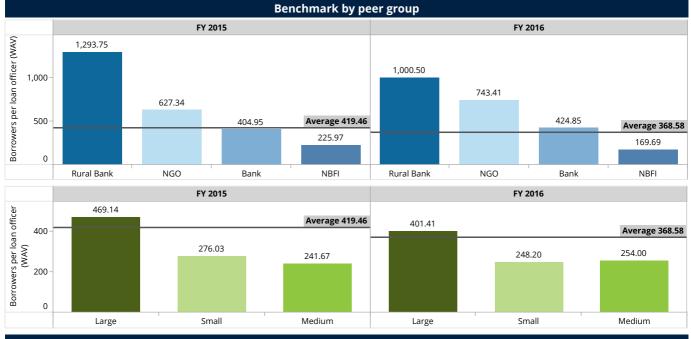


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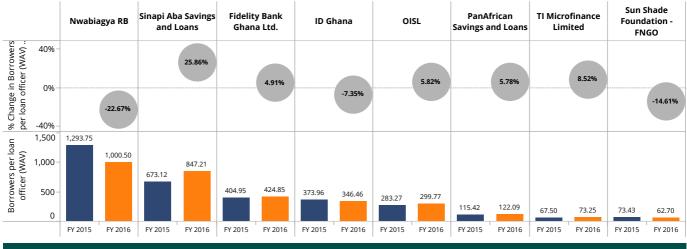
# Borrower per loan officer



	Benchm	ark by legal	status		Benchmark by scale					
	FY 2	2015	FY 2016			FY 2	2015	FY 2016		
Legal Status	FSP count	Borrowers per loan officer (WAV)	FSP count	Borrowers per loan officer (WAV)	Scale	FSP count	Borrowers per loan officer (WAV)	FSP count	Borrowers per loan officer (WAV)	
Bank	1	404.95	1	424.85	Large	3	469.14	4	401.41	
NBFI	4	225.97	5	169.69	Medium	4	241.67	3	254.00	
NGO	3	627.34	4	743.41						
Rural Bank	2	1,293.75	1	1,000.50	Small	3	276.03	4	248.20	
Aggregated	10	419.46	11	368.58	Aggregated	10	419.46	11	368.58	



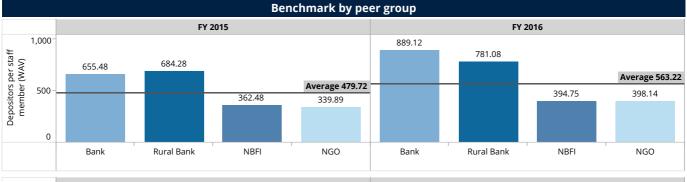
Institutions by Indicator and Year on Year Change (%)

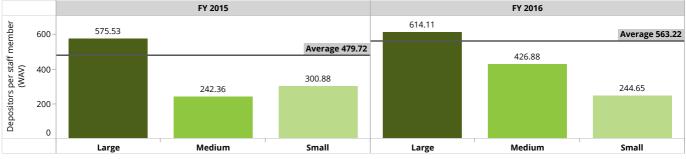


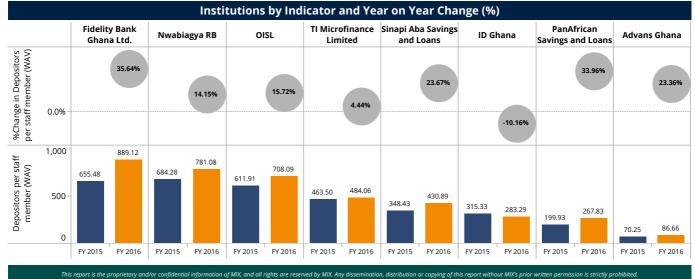
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## Depositors per staff member Percentage Change [Balanced] **Percentiles and Median** FY 2015 FY 2016 **Depositors per staff** 800 Depositors per staff member (WAV) -Balanced 21.17% Change in Depositors per staff member (WAV) - Balanced 20.0% member (WAV) Percentile (25) of Depositors 199.93 177.24 600 per staff member 481.16 563.22 400 Median Depositors per staff 10.0% 348.43 317.86 member 200 reported as of FY 2016 8 Percentile (75) of Depositors 611.91 596.08 0 0.0% per staff member FY 2016 FY 2015

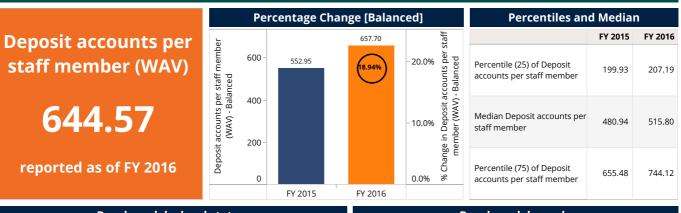
	Benchma	ark by legal s	tatus		Benchmark by scale					
	FY	2015	FY 2	FY 2016		FY 2	2015	FY 2016		
Legal Status	FSP count	Depositors per staff member (WAV)	FSP count	Depositors per staff member (WAV)	Scale	FSP count	Depositors per staff member (WAV)	FSP count	Depositors per staff member (WAV)	
Bank	1	655.48	1	889.12	Large	3	575.53	4	614.11	
NBFI	4	362.48	5	394.75	Medium	4	242.36	3	426.88	
NGO	3	339.89	4	398.14						
Rural Bank	2	684.28	1	781.08	Small	3	300.88	4	244.65	
Aggregated	10	479.72	11	563.22	Aggregated	10	479.72	11	563.22	



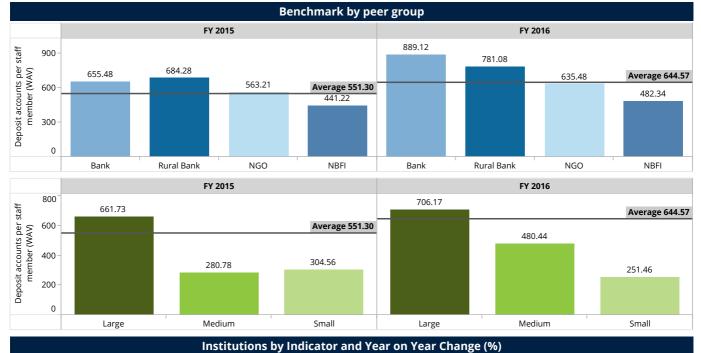


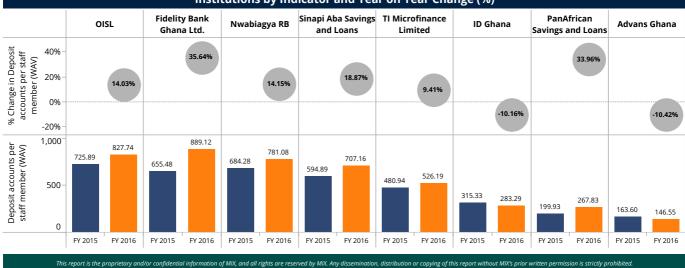


# Deposit accounts per staff member

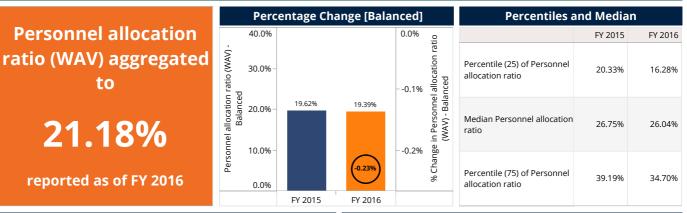


	Bench	mark by lega	l status		Benchmark by scale					
	FY 2	015	FY 2	016		FY 2	2015	FY 2016		
Legal Status	FSP count	Deposit accounts per staff member (WAV)	FSP count	Deposit accounts per staff member (WAV)	Scale	FSP count	Deposit accounts per staff member (WAV)	FSP count	Deposit accounts per staff member (WAV)	
Bank	1	655.48	1	889.12	Large	3	661.73	4	706.17	
NBFI	4	441.22	5	482.34	Medium	4	280.78	3	480.44	
NGO	3	563.21	4	635.48						
Rural Bank	2	684.28	1	781.08	Small	3	304.56	4	251.46	
Aggregated	10	551.30	11	644.57	Aggregated	10	551.30	11	644.57	

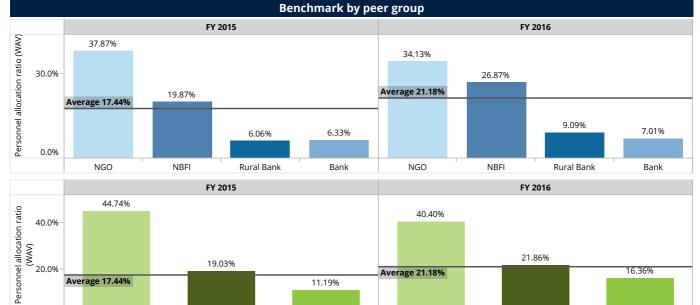




# **Personnel allocation ratio**

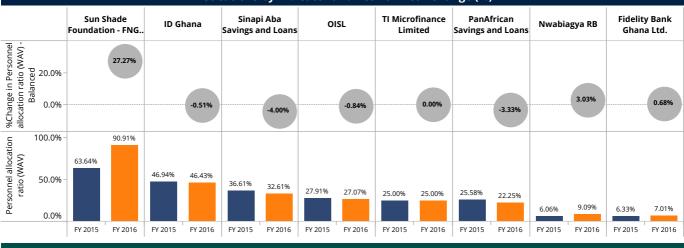


	Benchma	rk by legal :	status		Benchmark by scale					
	FY 2	015	FY 2016			FY 2	2015	FY	2016	
Legal Status	FSP count	Personnel allocation ratio (WAV)	FSP count	Personnel allocation ratio (WAV)	Scale	FSP count	Personnel allocation ratio (WAV)	FSP count	Personnel allocation ratio (WAV)	
Bank	1	6.33%	1	7.01%	Large	3	19.03%	4	21.86%	
NBFI	4	19.87%	5	26.87%	Medium	4	11.19%	3	16.36%	
NGO	3	37.87%	4	34.13%						
Rural Bank	2	6.06%	1	9.09%	Small	3	44.74%	4	40.40%	
Aggregated	10	17.44%	11	21.18%	Aggregated	10	17.44%	11	21.18%	



21.86% 19.03% 20.0% 16.36% Average 21.18% Average 17.44% 11.19% 0.0% Small Medium Small Medium Large Large

Institutions by Indicator and Year on Year Change (%)

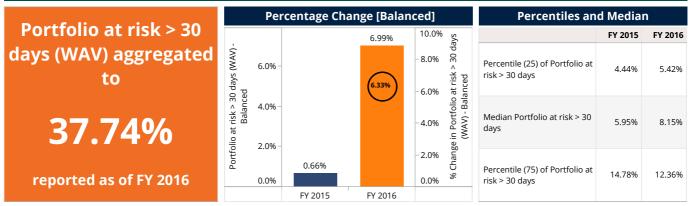


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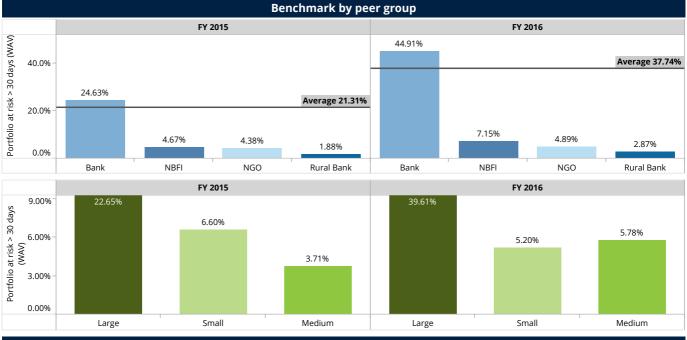
# Risk & Liquidity



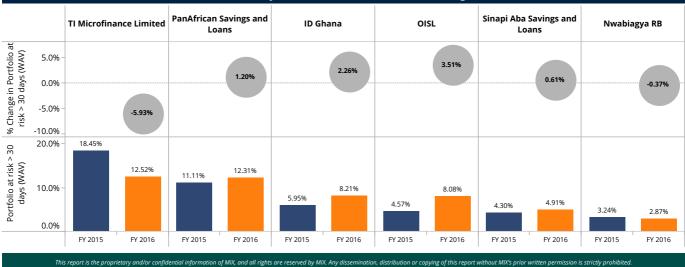
# Portfolio at risk > 30 days (%)



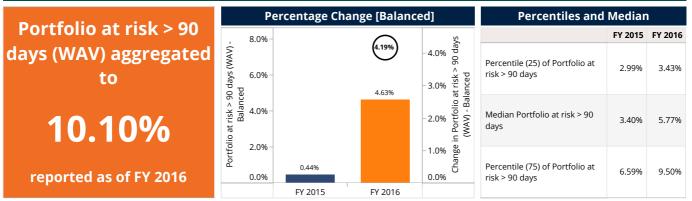
	Bencl	hmark by leg	al status		Benchmark by scale					
	FY 2015 FY 2016					FY 2015			FY 2016	
Legal Status	FSP count	Portfolio at risk > 30 days (WAV)	ESP count	Portfolio at risk > 30 days (WAV)	Scale	FSP count	Portfolio at risk > 30 days (WAV)	FSP count	Portfolio at risk > 30 days (WAV)	
Bank	1	24.63%	1	44.91%	Large	3	22.65%	4	39.61%	
NBFI	4	4.67%	5	7.15%	Medium	4	3.71%	3	5.78%	
NGO	3	4.38%	4	4.89%						
Rural Bank	2	1.88%	1	2.87%	Small	3	6.60%	4	5.20%	
Aggregated	10	21.31%	11	37.74%	Aggregated	10	21.31%	11	37.74%	



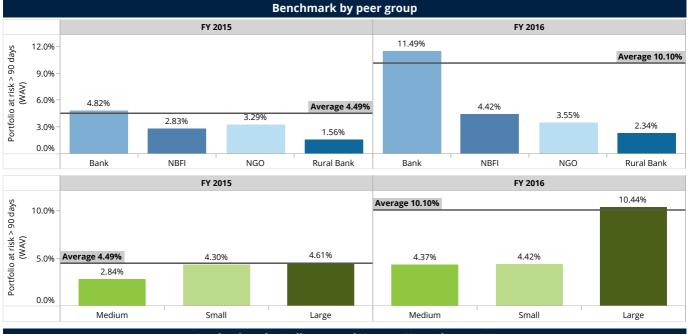
Institutions by Indicator and Year on Year Change (%)



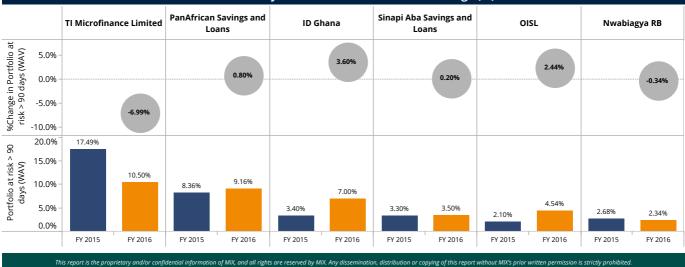
# Portfolio at risk > 90 days (%)



	Benchm	ark by legal	status		Benchmark by scale					
	FY 2	2015	FY 2016			FY 2015		FY 2016		
Legal Status	FSP count	Portfolio at risk > 90 days (WAV)	FSP count	Portfolio at risk > 90 days (WAV)	Scale	FSP count	Portfolio at risk > 90 days (WAV)	FSP count	Portfolio at risk > 90 days (WAV)	
Bank	1	4.82%	1	11.49%	Large	3	4.61%	4	10.44%	
NBFI	4	2.83%	5	4.42%	Medium	4	2.84%	3	4.37%	
NGO	3	3.29%	4	3.55%						
Rural Bank	2	1.56%	1	2.34%	Small	3	4.30%	4	4.42%	
Aggregated	10	4.49%	11	10.10%	Aggregated	10	4.49%	11	10.10%	



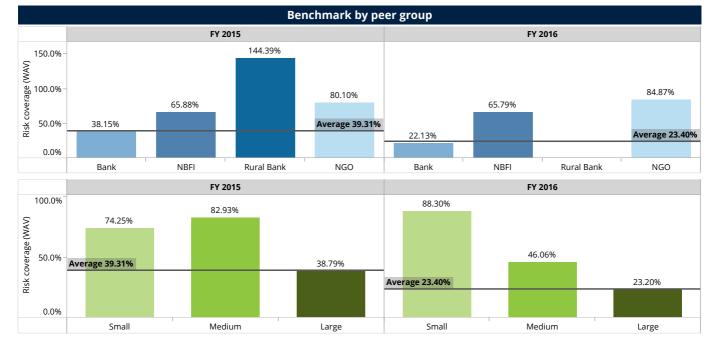
Institutions by Indicator and Year on Year Change (%)



# **Risk coverage**

	Pe	ercentage Char	nge [Balanc	ed]	Percentiles and Median		
<b>D</b> *1				Jceq %0.0		FY 2015	FY 2016
Risk coverage (WAV) aggregated to	- %0.09 -	39.09%			Percentile (25) of Risk coverage	65.25%	62.26%
23.40%	Coverage (WAV) - %0.05		23.22%	Risk coverage	Median Risk coverage	68.05%	71.94%
for FY 2016	<u>بانی میں میں میں میں میں میں میں میں میں می</u>		(15.86%)	ים. שמש ר - 15.0% ר שמש ר שמש ר - 15.0%	Percentile (75) of Risk coverage	90.75%	86.28%
		FY 2015	FY 2016				

Be	nchmark b	y legal stat	tus		Benchmark by Scale					
	FY 2	015	FY 2016			FY 2015		FY 2016		
Legal Status	FSP count	Risk coverage (WAV)	FSP count	Risk coverage (WAV)	Scale	FSP count	Risk coverage (WAV)	FSP count	Risk coverage (WAV)	
Bank	1	38.15%	1	22.13%	Large	3	38.79%	4	23.20%	
NBFI	4	65.88%	5	65.79%	Medium	4	82.93%	3	46.06%	
NGO	3	80.10%	4	84.87%						
Rural Bank	2	144.39%	1		Small	3	74.25%	4	88.30%	
Aggregated	10	39.31%	11	23.40%	Aggregated	10	39.31%	11	23.40%	



Institutions by Indicator and Year on Year Change (%)



# Financial Service Provider (FSP) data



## Financial Service Providers (FSPs) Operational Indicators Average Deposits to Number of Gross Loan ALB per Number of ADB per deposit Deposits to Number of Deposits (USD) . total assets Portfolio (USD) borrower (USD) deposit depositor active Legal Status Name FY Assets (USD) m Equity (USD) m Offices Personnel Loan officers account loans (WAV) depositors '000 m (WAV) borrowers '000 (WAV) accounts '000 (USD) (WAV) balance (USD) m (WAV) FY 2015 1,087.79 126.00 80 1,312 83 151.78% 59.35% 33.61 425.36 12,655.35 859.99 859.99 645.63 750.74 750.74 Bank Fidelity Bank Ghana Ltd. FY 2016 979.77 103 19 80 1 0 4 2 73 188 75% 67 08% 31.01 348 21 11.227.64 926.46 926.46 657 24 709 41 709 41 FY 2015 12 412 34.37% 1,191.42 10.82 12.89 28 94 67 41 4 4 3 153.07 65.72 Advans Ghana FY 2016 21.58 3.46 13 486 172 37.56% 26.14% 12.07 15.02 1,244.38 42.12 71.22 5.64 133.95 79.21 FY 2015 40.66 7.70 37 731 204 106.91% 63.58% 57.79 24.18 418.38 447.31 530.62 25.85 57.79 48.71 OISL FY 2016 45.34 7.72 36 665 180 132.81% 64.26% 53.96 21.94 406.59 470.88 550.45 29.14 61.88 52.93 NBFI FY 2015 13.78 2.56 15 391 100 97.01% 66.69% 11.54 9.47 820.57 78.17 78.17 9 1 9 117.54 117.54 PanAfrican Savings and Loans FY 2016 15 77 12.96 2.53 346 121.94% 77.69% 9.40 8.25 878.09 92.67 92.67 10.07 108.62 108.62 FY 2015 2 16 0.32 0.01 4 260.12% 95.50% 0.27 0.12 437.79 7.42 7.70 0.31 41.46 39.96 TI Microfinance Limited FY 2016 0.50 0.05 2 16 4 286.41% 88.72% 0.29 0.15 526.77 7.75 8.42 0.44 57.08 52.51 WWB Ghana FY 2016 24.01 1.88 7 210 30 371.98% 87.47% 2.85 5.65 1,983.08 66.75 108.32 21.00 314.62 193.88 FY 2015 215 0.70 5 49 23 59.88% 37 56% 8 60 1 35 156 64 15 45 15 45 0.81 52.22 52.22 ID Ghana FY 2016 2.38 0.80 5 56 26 55.72% 29 46% 9.01 1.26 139.50 15.86 15.86 0.70 44.13 44.13 KSF FY 2016 0.80 0.70 3 16 0.00% 0.00% 10.45 0.83 79.65 0.00 0.00 0.00 NGO FY 2015 31.40 2.58 47 579 212 77.46% 54.60% 142.70 22.14 155.12 201.74 344.44 17.15 84.99 49.78 Sinapi Aba Savings and Loans FY 2016 28.37 2.20 45 506 165 96.64% 63.30% 139.79 18.58 132.93 218.03 357.82 17.96 82.36 50.18 FY 2015 0.15 0.08 1 11 7 0.00% 0.00% 0.51 0.08 155.97 0.00 0.00 0.00 Sun Shade Foundation FNGO FY 2016 0.16 0.09 1 11 10 6.06% 4.22% 0.63 0.11 181.94 0.61 0.61 0.01 11.31 11.31 FY 2015 21.45 198 12 3.28 9 235.16% 77.82% 15.53 7.10 457.24 135.49 135.49 16.69 123.21 123.21 Nwabiagya RB Rural Bank FY 2016 9 220 20 255.20% 20.01 7.28 363.61 171.84 171.84 18.57 108.06 108.06 Upper Manya RB FY 2015 9.81 1.43 142.82% 74.74% 5.13 7.33

This section provides information for all the FSPs that have reported to MIX for FY 2015 and FY 2016. The blank values here means either the FSP has not submitted the data or the data is not applicable for them.

# Financial Service Providers (FSPs) Financial Indicators

Legal Status	Name	FY	Capital/assets (WAV)	Debt to equity (WAV)	Return on assets (WAV)	Return on equity (WAV)	Operational self sufficiency (WAV)	Financial revenue / assets (WAV)	Profit margin (WAV)	Yield on gross loan portfolio (WAV)	Total expense / assets (WAV)	Financial expense/assets (WAV)	Provision for loan impairment/ assets (WAV)	Operating expense/assets (WAV)	Personnel expense/assets (WAV)	Administrative expense/assets (WAV)
Bank	Fidelity Bank Ghana Ltd.	FY 2015	11.58%	7.63	3.96%	31.74%	129.61%	23.11%	22.85%	26.90%	17.83%	7.13%	2.32%	8.37%	2.26%	6.11%
		FY 2016	10.53%	8.49												
NBFI	Advans Ghana	FY 2015														
		FY 2016	16.04%	5.24	2.07%	12.85%	105.38%	55.16%	5.11%	69.35%	52.35%	16.56%	4.55%	31.24%	14.00%	17.24%
	OISL	FY 2015	18.94%	4.28	-1.35%	-7.84%	99.17%	40.92%	-0.84%	58.25%	41.26%	4.92%	1.61%	34.73%	18.23%	16.50%
		FY 2016	17.03%	4.87	2.11%	12.21%	109.78%	42.22%	8.91%	63.89%	38.46%	6.63%	1.65%	30.17%	15.02%	15.15%
	PanAfrican Savings and Loans	FY 2015	18.57%	4.39	3.06%	14.74%	109.05%	55.47%	8.30%	71.20%	50.87%	4.64%	3.62%	42.61%	23.49%	19.12%
		FY 2016	19.56%	4.11	2.06%	10.40%	108.79%	51.02%	8.08%	75.73%	46.90%	3.70%	1.79%	41.41%	22.02%	19.39%
	TI Microfinance Limited	FY 2015	1.65%	59.61	3.47%	-57.84%	109.97%	54.33%	9.07%	114.96%	49.40%	9.35%	8.65%	31.40%	15.69%	15.70%
		FY 2016	9.41%	9.63	9.46%	148.59%	126.44%	45.22%	20.91%	98.77%	35.76%	11.23%	0.46%	24.08%	12.33%	11.75%
	WWB Ghana	FY 2016	7.84%	11.75			95.91%		-4.26%							
NGO	ID Ghana	FY 2015	32.56%	2.07	10.96%	37.35%	142.05%	37.04%	29.60%	58.94%	26.08%	6.59%	1.96%	17.53%	9.65%	7.88%
		FY 2016	33.51%	1.98	9.31%	27.89%	139.64%	32.78%	28.39%	49.08%	23.48%	6.30%	2.13%	15.04%	7.26%	7.79%
	KSF	FY 2016	87.17%	0.15			407.16%		75.44%							
	Sinapi Aba Savings and Loans	FY 2015	8.20%	11.19	-1.11%	-13.49%	97.29%	39.92%	-2.78%	51.97%	41.03%	12.35%	-0.27%	28.94%	14.25%	14.70%
		FY 2016	7.76%	11.89	-1.32%	-17.21%	96.65%	38.21%	-3.46%	53.09%	39.54%	14.10%	-0.66%	26.10%	12.07%	14.03%
	Sun Shade Foundation - FNGO	FY 2015	56.52%	0.77	0.51%	0.84%	101.73%	30.21%	1.70%	51.69%	29.70%	4.94%	0.64%	24.12%	18.01%	6.11%
		FY 2016	52.06%	0.92	-0.52%	-0.92%	98.51%	34.76%	-1.51%	46.65%	35.29%	6.99%	0.82%	27.48%	13.99%	13.49%
Rural Bank	Nwabiagya RB	FY 2015	15.27%	5.55	3.56%	23.33%	120.23%	23.21%	16.83%	32.69%	19.31%	4.80%	0.05%	14.46%	7.23%	7.23%
		FY 2016														
	Upper Manya RB	FY 2015	14.59%	5.85			111.40%		10.23%							

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# Financial Service Providers (FSPs) Productivity, Efficiency and Risk Indicators

Legal Status	Name	FY	Cost per borrower (USD) (WAV)	Borrowers per staff member (WAV)	Borrowers per loan officer (WAV)	Depositors per staff member (WAV)	Deposit accounts per staff member (WAV)	Personnel allocation ratio (WAV)	Portfolio at risk > 30 days (WAV)	Portfolio at risk > 90 days (WAV)	Loan loss rate (WAV)	Write-off ratio (WAV)	Risk coverage (WAV)
Bank	Fidelity Bank Ghana Ltd.	FY 2015	2,299.76	25.62	404.95	655.48	655.48	6.33%	24.63%	4.82%			38.15%
		FY 2016		29.76	424.85	889.12	889.12	7.01%	44.91%	11.49%			22.13%
NBFI	Advans Ghana	FY 2015		26.26		70.25	163.60						
		FY 2016	516.55	24.83	70.17	86.66	146.55	35.39%	5.59%	3.23%	4.82%	6.13%	71.94%
	OISL	FY 2015	209.19	79.05	283.27	611.91	725.89	27.91%	4.57%	2.10%	2.40%	3.04%	63.33%
		FY 2016	229.82	81.14	299.77	708.09	827.74	27.07%	8.08%	4.54%	-0.48%		67.18%
	PanAfrican Savings and Loans	FY 2015	429.45	29.52	115.42	199.93	199.93	25.58%	11.11%	8.36%	3.15%	3.61%	68.05%
		FY 2016	533.15	27.17	122.09	267.83	267.83	22.25%	12.31%	9.16%	3.59%	3.96%	57.34%
	TI Microfinance Limited	FY 2015	349.40	16.88	67.50	463.50	480.94	25.00%	18.45%	17.49%			100.31%
		FY 2016	350.78	18.31	73.25	484.06	526.19	25.00%	12.52%	10.50%			89.71%
	WWB Ghana	FY 2016		13.56	94.90	317.86	515.80	14.29%					
NGO	ID Ghana	FY 2015	47.82	175.53	373.96	315.33	315.33	46.94%	5.95%	3.40%			67.16%
		FY 2016	38.76	160.86	346.46	283.29	283.29	46.43%	8.21%	7.00%	0.17%	0.17%	88.04%
	KSF	FY 2016		653.13		0.00	0.00						
	Sinapi Aba Savings and Loans	FY 2015	62.32	246.46	673.12	348.43	594.89	36.61%	4.30%	3.30%			81.19%
		FY 2016	57.25	276.26	847.21	430.89	707.16	32.61%	4.91%	3.50%			84.51%
	Sun Shade Foundation - FNGO	FY 2015	54.03	46.73	73.43	0.00	0.00	63.64%					
		FY 2016	76.94	57.00	62.70	55.55	55.55	90.91%					
Rural Bank	Nwabiagya RB	FY 2015	205.28	78.41	1,293.75	684.28	684.28	6.06%	3.24%	2.68%	0.24%	0.24%	144.39%
		FY 2016		90.95	1,000.50	781.08	781.08	9.09%	2.87%	2.34%	0.25%	0.25%	
	Upper Manya RB	FY 2015											

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## Glossary

Please refer to link [ https://www.themix.org/glossary ] to view the detailed glossary of MIX Market indicator and ratios.

## Indicator names and its formulas:

Administrative expense / assets - Formula: (Administrative expense + Depreciation and amortization expense) / Average assets Assets - Formula: Not applicable Average assets - Formula: Mean value calculated on the basis of total assets between two consecutive periods, including monthly, quarterly and annual data if available. Average deposit balance per account - Formula: Deposits/ Number of deposit accounts Average deposit balance per depositor - Formula: Deposits/ Number of depositors Average equity - Formula: Methodology of average calculation is same as explained for Average Assets. Average ross loan portfolio: Methodology of average calculation is same as explained for Average Assets. Average loan balance per borrower - Formula: Gross loan portfolio/ Number of active borrowers

**B**orrowers per loan officer - Formula: Number of active borrowers / Number of loan officers Borrowers per staffmember - Formula: Number of active borrowers / Number of personnel

**C**apital/asset - Formula: Total capital/ Total asset Cost per borrower - Formula: Operating expense/ Average number of active borrowers

Debt to equity ratio - Formula: Total Liabilities/ Total Equity Deposit accounts per staff member - Formula: Number of deposit accounts / Number of personnel Depositors per staff member - Formula: Number of depositors / Number of personnel Deposits - Formula: Not applicable Deposits to total assets - Formula: Total Deposits / Total Assets Deposits to loans - Formula: Deposits / Gross Loan Portfolio

**E**quity - Formula: Not applicable

**F**inancial expense / assets - Formula: Financial expense on funding liabilities / Average assets Financial revenue / assets - Formula: Financial revenue/ Average assets

Gross Loan Portfolio - Formula: Not applicable

Loan loss rate - Formula: Write-offs - Amount recovered from written-off loans) / Average gross loan portfolio Loan officers - Formula: Not applicable Loan portfolio disbursed - Formula: Not applicable

**N**umber of active borrowers - Formula: Not applicable Number of deposit accounts - Formula: Not applicable Number of depositors - Formula: Not applicable Number of loans disbursed - Formula: Not applicable Number of offices - Formula: Not applicable

Operating expense / loan portfolio - Formula: Operating expense / Average gross loan portfolio Operating expense/ assets - Formula: Operating expense / Average assets Operational self sufficiency - Formula: Financial revenue / (Financial expense on funding liabilities + Net Impairment Loss on gross loan portfolio + Operating expense)

Personnel - Formula: Not applicable

Personnel allocation ratio - Formula: Number of Ioan officers / Number of personnel Personnel expense/ assets - Formula: Personnel expense / Average assets Personnel expense/ Ioan portfolio - Formula: Personnel expense/ Average gross Ioan portfolio Portfolio at risk > 30 days (%) - Formula: (Outstanding balance, portfolio overdue > 30 days + Renegotiated Ioans)/ Gross Ioan portfolio Portfolio at risk > 90 days (%) - Formula: (Outstanding balance, portfolio overdue > 30 days + Renegotiated Ioans) / Gross Ioan Portfolio Portfolio at risk > 90 days (%) - Formula: (Outstanding balance, portfolio overdue > 90 days + Renegotiated Ioans) / Gross Ioan Portfolio Profit margin - Formula: Net operating income/ Financial revenue Provision for Ioan impairment/ assets - Formula: Net impairment Ioss on gross Ioan portfolio / Average assets

**R**eturn on assets - Formula: (Net operating income, less Taxes)/ Average assets Return on equity - Formula: (Net operating income, less Taxes)/ Average equity Risk coverage - Formula: Impairment loss allowance/ PAR > 30 days

Total expense / assets - Formula: (Financial expense on funding liabilities + Impairment loss (reversal of impairment loss on gross loan portfolio) + Operating expense) / Average assets

Write-off ratio - Formula: Value of loans written-off / Average gross loan portfolio

Yield on gross portfolio (nominal) - Formula: Financial revenue from loans/ Average gross loan portfolio

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